



[Unofficial Translation]

September 30, 2025

Publication of the Dai-ichi Life Holdings Integrated Report 2025

Dai-ichi Life Holdings, Inc. (the “Company”; President and Group CEO: Tetsuya Kikuta) has published *the Dai-ichi Life Holdings Integrated Report 2025* (the “Report”).

The Report is designed to help our stakeholders gain a deeper understanding of the Company’s mid- to long-term value creation story, guided by our Group Purpose: “*Partnering with you to build a brighter and more secure future.*” It aims to communicate how we strive to sustainably enhance corporate value.

Looking toward fiscal year 2030, we have set our Vision for 2030: to become a “*global top-tier insurance group*” and a “*leader shaping the future of the Japanese insurance industry.*” To clearly convey our business strategies and the progress of initiatives aimed at realizing the vision, the Report features extensive messages from the Company’s Group CxOs and the Group heads of business promotion functions.

Information on sustainability and human capital is provided through our *Sustainability Report*, *Human Capital Report*, and links to our corporate website, enabling stakeholders to promptly and accurately access the necessary information. This design ensures that the Report remains compact and easy to navigate.

In addition, to enhance convenience and accessibility while reducing environmental impact, the Company has discontinued the printed version of the Report. From this year onward, it is published in a horizontal format optimized for online viewing.

The Company will continue to engage in constructive dialogue with stakeholders and provide transparent disclosures, as we work toward sustainable growth and long-term enhancement of corporate value.

■ “Dai-ichi Life Holdings Integrated Report 2025” is available at the following URL:

https://www.dai-ichi-life-hd.com/en/investor/library/annual_report/index.html