

Dai-ichi Life Holdings, Inc.

13-1, Yurakucho 1-chome, Chiyoda-ku, Tokyo 100-8411, Japan http://www.dai-ichi-life-hd.com/en/



[Unofficial Translation]

July 1, 2025

Tetsuya Kikuta Representative Director, President Group Chief Executive Officer Dai-ichi Life Holdings, Inc. Code: 8750 (TSE Prime section)

Dai-ichi Life Holdings Announces Change of Officer

Effective on July 1, 2025

Dai-ichi Life Holdings, Inc. (the "Company"; President: Tetsuya Kikuta) hereby announces the change of officer effective July 1, 2025.

The following "Directors and Executive Officers as of July 1, 2025" and "Responsibilities and Delegation of Employees Duties, etc. as of July 1, 2025" are updated from the previous news release, "Dai-ichi Life Holdings Announces Changes of Officers", which was announced on June 16, 2025.

Change of Title (effective July 1, 2025)

New Title	Current Title	Name
Executive Officer Status	Executive Officer	Shinichiro Kaneko

* Shinichiro Kaneko is appointed as a Representative Director, President of Daiichi Life Marubeni Real Estate Co., Ltd., an intermediate holding company owned 50% each by the Company and Marubeni Corporation, effective July 1.

Title Name Director, Chair of the Board Seiji Inagaki Representative Director, President Tetsuya Kikuta Group Chief Executive Officer Representative Director, Senior Managing Executive Officer Hitoshi Yamaguchi Business Head, International Life Insurance Director, Managing Executive Officer Takako Kitahori Group Chief Customer Experience Officer (Japan) Director Toshiaki Sumino Director Hidehiko Sogano **Outside Director** Yuriko Inoue **Outside Director** Yasushi Shingai Bruce Miller **Outside Director Outside Director** Ichiro Ishii Director (Audit and Supervisory Committee Member (Full-Takahiro Shibagaki Time)) Director (Audit and Supervisory Committee Member (Full-Kenji Yamakoshi Time)) Outside Director (Audit and Supervisory Committee Member) Rieko Sato Outside Director (Audit and Supervisory Committee Member) Satoshi Nagase Outside Director (Audit and Supervisory Committee Member) Ayako Makino Senior Managing Executive Officer Stephen Barnham Group Chief Information Officer & Group Chief Digital Officer Senior Managing Executive Officer Mamoru Akashi Senior Managing Executive Officer Brett Clark Norio Shiraishi Senior Managing Executive Officer Senior Managing Executive Officer Kohei Kai Business Head, Protection (Japan) Managing Executive Officer Hiroshi Shoji Group Chief Internal Audit Officer Managing Executive Officer Takashi Iida Business Head, Retirement, Savings and Asset Management Managing Executive Officer Hideyuki Ohashi Group Chief Risk Officer Managing Executive Officer Satoshi Takemoto Managing Executive Officer Kentaro Ogata Business Head, New Fields of Business **Executive Officer** Atsuko Yasuda **Executive Officer** Makoto Hishida

Directors and Executive Officers as of July 1, 2025

Title	Name	
Executive Officer	Yuichiro Abe	
Executive Officer	Taisuke Nishimura	
Group Chief Financial Officer	Taisuke Ivisimiluta	
Executive Officer	Yotaro Numata	
Group Chief Human Resources Officer	i otaro inumata	
Executive Officer	Akifumi Kai	
Executive Officer	Webster Coates	
Group Chief Compliance Officer		
Executive Officer	Kuoko Wada	
Group Chief Communications Officer	Kyoko Wada	
Executive Officer	Ken Niimura	
Executive Officer	Takashi Uehara	
Executive Officer	Isamu Ando	
Executive Officer	Katsushi Makiuchi	
Executive Officer	Figen Ulgen	
Group Chief Data and AI Officer		
Executive Officer	Kaori Sakamoto	
Group Chief Brand and Culture Officer		
Executive Officer	Yukiko Sakai	
Group Chief Sustainability Officer		
Expert Executive Officer Fred Stute		
Group Chief Information Security Officer	ried Stute	
Expert Executive Officer	Hirotaka Noji	
Group Chief Accounting Officer	Hirotaka Noji	

Name and Title	Responsibilities	Delegation, etc.
Tetsuya Kikuta	Group Chief Executive Officer	
(Representative Director,		
President)		
Hitoshi Yamaguchi	Assistant to President	
(Representative Director,	Business Head, International Life Insurance,	-
Senior Managing Executive	Matters regarding Nominations Advisory Committee and	
Officer)	Remuneration Advisory Committee, jointly in charge with	
	Mr. Hishida and Mr. Numata	
Takako Kitahori	Group Chief Customer Experience Officer (Japan)	
(Director, Managing		
Executive Officer)		
Stephen Barnham	Group Chief Information Officer & Group Chief Digital	
(Senior Managing Executive	Officer	
Officer)	onicer	
Officer)		
Mamoru Akashi	Matters regarding The Dai-ichi Frontier Life Insurance Co.,	
(Senior Managing Executive	Ltd. (concurrently serving as a Representative Director,	
Officer)	President of this company)	
Brett Clark	Matters regarding the Asia-Pacific Region in International	Chief General Manager,
(Senior Managing Executive	Life Insurance Business	Asia Pacific
Officer)		
Norio Shiraishi	Matters regarding Benefit One Inc. (concurrently serving as a	
(Senior Managing Executive	Representative Director, President of this company)	
Officer)		
Kohei Kai	Business Head, Protection (Japan)	
(Senior Managing Executive		
Officer)		
Hiroshi Shoji	Group Chief Internal Audit Officer	
(Managing Executive Officer)		
Takashi Iida	Business Head, Retirement, Savings and Asset Management	
(Managing Executive Officer)		
Hideyuki Ohashi	Group Chief Risk Officer	
(Managing Executive Officer)	·····r ······	
(Managing Executive Officer)		
Satoshi Takemoto	Matters regarding the North American Region in	Chief General Manager,
(Managing Executive Officer)	International Life Insurance Business	North America
Kentaro Ogata	Business Head, New Fields of Business	
	business rieau, new rieius 01 business	
(Managing Executive Officer)		
Atsuko Yasuda	Matters regarding ipet Insurance, Co., Ltd. (concurrently	
(Executive Officer)	serving as a Representative Director, President of this	
	company)	
Makoto Hishida	Matters regarding Corporate Service	
(Executive Officer)		

Responsibilities and Delegation of Employees Duties, etc. as of July 1, 2025

Name and Title	Responsibilities	Delegation, etc.
Yuichiro Abe	Matters regarding the Asia Pacific Region in International	Deputy Chief General
(Executive Officer)	Life Insurance Business, jointly in charge with Mr. Clark	Manager, Asia Pacific
Taisuke Nishimura	Group Chief Financial Officer,	
(Executive Officer)	Matters regarding Actuarial	
Yotaro Numata	Group Chief Human Resources Officer	
(Executive Officer)		
Akifumi Kai	Matters regarding Corporate Planning	
(Executive Officer)		
Webster Coates	Group Chief Compliance Officer,	
(Executive Officer)	Matters regarding Legal, Global Intelligence	
Kyoko Wada	Group Chief Communications Officer	
(Executive Officer)		
Ken Niimura	Matters regarding Topaz Capital, Inc. (concurrently serving	
(Executive Officer)	as a Representative Director, President of this company)	
Takashi Uehara	Matters regarding The Neo First Life Insurance Company,	
(Executive Officer)	Limited (concurrently serving as a Representative Director,	
	President of this company)	
Isamu Ando	Matters regarding The Dai-ichi Life Techno Cross Co., Ltd.	
(Executive Officer)	(concurrently serving as a Representative Director, President	
	of this company)	
Katsushi Makiuchi	Matters regarding Real Estate Asset Management	
(Executive Officer)		
Figen Ulgen	Group Chief Data and AI Officer	
(Executive Officer)		
Kaori Sakamoto	Group Chief Brand and Culture Officer	
(Executive Officer)		
Yukiko Sakai	Group Chief Sustainability Officer	General Manager of
(Executive Officer)		Sustainability Unit
Fred Stute	Group Chief Information Security Officer	
(Expert Executive Officer)		
Hirotaka Noji	Group Chief Accounting Officer	General Manager of
(Expert Executive Officer)		Accounting Unit

Note:

Business Head is responsible for the business of the holding company and has the authority to plan each strategy of and direct the business of the group in charge, and oversee the execution of the strategy through the group companies, etc. Chief Officer (CXO) is responsible for supervising the whole group with group-wide authorities in its own duties.

In this connection, the Group will be added to the names of all CXOs as of April 1, 2025.

As the Deputy Chief General Manager of Asia Pacific, Mr. Abe assists the Chief General Manager of Asia Pacific.