

Dai-ichi Life Holdings, Inc.

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[Unofficial Translation]

February 14, 2024

Tetsuya Kikuta Representative Director, President Chief Executive Officer Dai-ichi Life Holdings, Inc. Code: 8750 (TSE Prime section)

Dai-ichi Life Holdings Announces Changes of Officers

Dai-ichi Life Holdings, Inc. (the "Company"; President: Tetsuya Kikuta) hereby announces the changes of officers effective April 1, 2024. Some of the information contained in the description are subject to approval by the authorities.

1. Changes of Titles (effective April 1, 2024)

New Title	Current title	Name
Representative Director,	Representative Director,	Hitoshi Yamaguchi
Senior Managing Executive Officer	Managing Executive Officer	
Group Head, International Life	Chief General Manager, Asia Pacific	
Insurance Business and		
Chief General Manager, Asia Pacific		
Director,	Director,	Hiroshi Shoji
Managing Executive Officer	Managing Executive Officer	
Chief Internal Audit Officer		
Senior Managing Executive Officer	Managing Executive Officer	Mamoru Akashi
Senior Managing Executive Officer	Executive Officer Status	Brett Clark
Managing Executive Officer	Managing Executive Officer	Takashi Iida
Group Head, Retirement, Savings and		
Asset Management Business		
Managing Executive Officer	Managing Executive Officer	Ken Yamaguchi
Group Head, Protection Business		
(Japan)		
Executive Officer	Executive Officer	Makoto Hishida
	General Manager, Corporate Service	
	Unit	
Executive Officer	Executive Officer	Taisuke Nishimura
Chief Financial Officer	Chief Financial Officer and General	
	Manager, Financial Planning Unit	
Executive Officer	Executive Officer	Yotaro Numata
Chief Human Resources Officer		
Executive Officer	Executive Officer	Akifumi Kai
Group Head, New Fields of Business		
Executive Officer Status	Executive Officer Status	Motonobu Hoshino
Representative Director, President,	Director, Vice President,	
Vertex Investment Solutions Co., Ltd.	Vertex Investment Solutions Co., Ltd.	

2. Retiring Officers (effective March 31, 2024)

Current title	Name	Remarks
Senior Managing Executive	Yuji Tokuoka	Yuji Tokuoka will be appointed as a Director,
Officer		Chair of the Board of ipet Insurance Co., Ltd. on
		April 1, 2024.

Current title	Name	Remarks
Executive Officer	Koichi Nishiyama	Koichi Nishiyama will be appointed as a
Chief General Manager,		Managing Executive Officer of The Dai-ichi Life
North America		Insurance Co., Ltd. on April 1, 2024.
Managing Executive Officer	Junichiro Joyama	Junichiro Joyama will be appointed as a
Status		Representative Director, Vice President of THE
		DAI-ICHI BUILDING CO., LTD. on April 1,
		2024.
Managing Executive Officer	Norimitsu Kawahara	Norimitsu Kawahara will be appointed as a
Status		Representative Director, Vice President of The
		Dai-ichi Life Research Institute INC. on April 1,
		2024.
Executive Officer Status	Makoto Goda	Makoto Goda will be appointed as a Managing
		Executive Officer of The Dai-ichi Life Insurance
		Co., Ltd. on April 1, 2024.

3. New Appointment of Executive Officers (effective April 1, 2024)

New Title	Name
Managing Executive Officer	Takako Kitahori
Chief Customer Experience Officer (Japan)	
Executive Officer	Satoshi Takemoto
Chief General Manager, North America	Satosiii Takemoto
Executive Officer	Ken Niimura (*1)
Executive Officer	Takashi Uehara (*2)
Executive Officer	Isamu Ando (*3)
Executive Officer Status	Katsushi Makiuchi (*4)
Executive Officer Status	Masakatsu Mizukami (*5)
Executive Officer Status	Shinjiro Otsuki (*6)

*1 Ken Niimura continues to be a President, Chief Executive Officer of TOPAZ CAPITAL, INC.

- *2 Takashi Uehara will be appointed as a Representative Director, President of The Neo First Life Insurance Company, Limited on April 1, 2024.
- *3 Isamu Ando will be appointed as a Representative Director, President of The Dai-ichi Life Techno Cross Co., Ltd. on April 1, 2024 (to be renamed from The Dai-ichi Life Information Systems Co., Ltd. on the same date).
- *4 Katsushi Makiuchi continues to be a Representative Director, President of Dai-ichi Life Realty Asset Management Co., Ltd.
- *5 Masakatsu Mizukami will be appointed as a Representative Director, Senior Managing Executive Officer of The Dai-ichi Frontier Life Insurance Co., Ltd. on April 1, 2024.
- *6 Shinjiro Otsuki will be appointed as a Representative Director, Senior Managing Executive Officer of The Neo First Life Insurance Company, Limited on April 1, 2024.

*Refer to pages 9 for the reasons for the new appointment and pages 11 for their biographies.

Title Name Director, Chair of the Board Seiji Inagaki Representative Director, President Tetsuya Kikuta Chief Executive Officer Representative Director, Senior Managing Executive Officer Hitoshi Yamaguchi Group Head, International Life Insurance Business Director, Managing Executive Officer Hiroshi Shoji Chief Internal Audit Officer Director, Managing Executive Officer Hidehiko Sogano Chief Sustainability Officer Director Toshiaki Sumino **Outside** Director Koichi Maeda Outside Director Yuriko Inoue **Outside Director** Yasushi Shingai **Outside Director** Bruce Miller Takahiro Shibagaki Director (Audit and Supervisory Committee Member (Full-Time)) Director (Audit and Supervisory Committee Member (Full-Time)) Fusakazu Kondo Outside Director (Audit and Supervisory Committee Member) Rieko Sato Outside Director (Audit and Supervisory Committee Member) Ungyong Shu Koichi Masuda Outside Director (Audit and Supervisory Committee Member) Senior Managing Executive Officer Stephen Barnham Chief Information Officer & Chief Digital Officer Senior Managing Executive Officer Mamoru Akashi Senior Managing Executive Officer Brett Clark Managing Executive Officer Takako Kitahori Chief Customer Experience Officer (Japan) Managing Executive Officer Takashi Iida Group Head, Retirement, Savings and Asset Management Business Managing Executive Officer Ken Yamaguchi Group Head, Protection Business (Japan) **Executive Officer** Hideyuki Ohashi Chief Risk Officer **Executive Officer** Satoshi Takemoto **Executive Officer** Atsuko Yasuda Executive Officer Makoto Hishida Executive Officer Yuichiro Abe Executive Officer Shinichiro Kaneko Executive Officer Taisuke Nishimura Chief Financial Officer

Directors and Executive Officers as of April 1, 2024

Title	Name
Executive Officer	Yotaro Numata
Chief Human Resources Officer	
Executive Officer	Akifumi Kai
Group Head, New Fields of Business	
Executive Officer	Webster Coates
Chief Compliance Officer	
Executive Officer	Kyoko Wada
Chief Communications Officer	
Executive Officer	Ken Niimura
Executive Officer	Takashi Uehara
Executive Officer	Isamu Ando

Responsibilities and Delegation of Employees Duties, etc. as of April 1, 2024

Name and Title	Responsibilities	Delegation, etc. (*)
Tetsuya Kikuta		
(Representative Director,		
President)		
[Chief Executive Officer]		
Hitoshi Yamaguchi	Assistant to President	Chief General Manager,
(Representative Director,	International Life Insurance Business Unit (matters regarding	Asia Pacific
Senior Managing Executive	International Life Insurance Business in General and Asia	
Officer)	Pacific Region), Matters regarding Nominations Advisory	
Group Head, International	Committee and Remuneration Advisory Committee (jointly in	
Life Insurance Business	charge with Mr. Hishida and Mr. Numata)	
Hiroshi Shoji	Internal Audit Unit	
(Director, Managing		
Executive Officer)		
[Chief Internal Audit Officer]		
Hidehiko Sogano	Sustainability Unit	
(Director, Managing		
Executive Officer)		
[Chief Sustainability Officer]		
Stephen Barnham	IT and Digital Unit	
(Senior Managing Executive		
Officer)		
Chief Information Officer &		
Chief Digital Officer		
Mamoru Akashi	Matters regarding The Dai-ichi Frontier Life Insurance Co.,	
(Senior Managing Executive	Ltd. (concurrently serving as a Representative Director,	
Officer)	President of this company)	
Brett Clark	Matters regarding TAL (concurrently serving as a Group CEO	
(Senior Managing Executive	and Managing Director of this company)	
Officer)		
Takako Kitahori	Customer Experience Unit	
(Managing Executive Officer)		
Chief Customer Experience		
Officer (Japan)		
Takashi Iida	Retirement, Savings and Asset Management Business Unit	
(Managing Executive Officer)	(matters other than Real Estate Business)	
Group Head, Retirement,		
Savings and Asset		
Management Business		
Ken Yamaguchi	Protection Business Unit	
(Managing Executive Officer)		
Group Head, Protection		
Business (Japan)		
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Name and Title	Responsibilities	Delegation, etc. (*)
Hideyuki Ohashi	Risk Management Unit	
(Executive Officer)		
[Chief Risk Officer]		
Satoshi Takemoto	International Life Insurance Business Unit (matters regarding	Chief General Manager,
(Executive Officer)	North American Region)	North America
Atsuko Yasuda	Matters regarding ipet Holdings, Inc. (concurrently serving as	
(Executive Officer)	a Representative Director, President of this company)	
Makoto Hishida	Corporate Service Unit	
(Executive Officer)		
Yuichiro Abe	International Life Insurance Business Unit (matters regarding	Deputy Chief General
(Executive Officer)	Asia Pacific Region, jointly in charge with Mr. Hitoshi	Manager, Asia Pacific
	Yamaguchi)	
Shinichiro Kaneko	Retirement, Savings and Asset Management Business Unit	
(Executive Officer)	(matters regarding Real Estate Business)	
Taisuke Nishimura	Financial Planning Unit, Accounting Unit, Actuarial Unit	
(Executive Officer)		
[Chief Financial Officer]		
Yotaro Numata	Human Resources Unit, Matters regarding DE & I for the	
(Executive Officer)	Group	
Chief Human Resources		
Officer		
Akifumi Kai	Corporate Planning Unit	
(Executive Officer)		
Group Head, New Fields of		
Business]		
Webster Coates	Legal and Compliance Unit	
(Executive Officer)	Legal and Compliance Unit	
[Chief Compliance Officer]		
Kyoko Wada	Corporate Communication Unit	
(Executive Officer)		
Chief Communications		
Officer		
Ken Niimura	Matters regarding TOPAZ CAPITAL, INC. (concurrently	
(Executive Officer)	serving as a Representative Director, President of this	
	company)	
Takashi Uehara	Matters regarding The Neo First Life Insurance Company,	
(Executive Officer)	Limited (concurrently serving as a Representative Director,	
	President of this company)	
Isamu Ando	Matters regarding The Dai-ichi Life Techno Cross Co.,	
(Executive Officer)	Ltd.*(concurrently serving as a Representative Director,	
	President of this company)	

Note:

Group Head is responsible for the business of the holding company and has the authority to plan each strategy of and direct the business of the group in charge, and oversee the execution of the strategy through the group companies, etc.

Chief Officer (CXO) is responsible for supervising the whole group with group-wide authorities in its own duties.

As the Deputy Chief General Manager of Asia Pacific, Mr. Abe assists the Chief General Manager of Asia Pacific.

* To be renamed from The Dai-ichi Life Information Systems Co., Ltd. effective April 1, 2024.

Reasons for appointment

Name	Reasons
	She has been mainly engaged in the retail sector, the areas of planning
Takako Kitahori	management, and marketing strategy fields. She has led the development of new
	marketing skills and small-amount short-term insurance business, including
	domestic sales strategies and new business development. She has also
	experienced the central role of domestic sales strategy, such as leading the
	pioneering period of digital-related areas in The Dai-ichi Life Insurance Co., Ltd.,
	developing agency business strategy, and promoting business expansion, and has
	the knowledge and experience to execute her duties as an executive officer of the
	Company accurately, fairly, and efficiently.
	He has been mainly engaged in asset management, international life insurance
	business, and compliance fields. In DLI NORTH AMERICA INC., he focused on
	the governance of Protective Life Corporation and the execution of acquisitions,
Satoshi Takemoto	both of which led to remarkable results. In the compliance field, he has also led
	the Quality Improvement, particularly in establishing a new compliance posture,
	and has the knowledge and experience to execute his duties as an executive
	officer of the Company accurately, fairly, and efficiently.
	After gaining extensive experience at major Japanese financial institutions and
	foreign investment banks, he founded TOPAZ CAPITAL, INC., Japan's first private
	debt fund management company. As Representative Director, he has led the
Ken Niimura	company's launch and growth. He has led TOPAZ CAPITAL, INC. to become a
iten i timura	market-leading private debt fund management company with high management
	capabilities and high growth potential in the future. He has the knowledge and
	experience to execute his duties as an executive officer of the Company
	accurately, fairly, and efficiently.
	He has extensive experience in planning and business development at a major
	Japanese financial institution and was the CEO of a digital subsidiary of a
	megabank, where he led the company's growth by launching businesses and
	developing many businesses, especially in the financial domain. Most recently,
Takashi Uehara	he has been involved in new business launches, investment execution, and
	business portfolio restructuring and selection at a major non-life insurance
	company. He has the knowledge and experience to execute his duties as an
	executive officer of the Company accurately, fairly, and efficiently.
	He has been mainly engaged in the IT fields in each of the group companies such
	as The Dai-ichi Life Insurance Co., Ltd., The Dai-ichi Frontier Life Insurance
	Co., Ltd., and The Dai-ichi Life Information Systems Co., Ltd. In The Dai-ichi
	Frontier Life Insurance Co., Ltd., he has been promoting medium- to long-term
	DX and other measures in the digital field, which is undergoing remarkable
Isamu Ando	environmental changes. Currently, as a general manager of IT and Digital
	Planning Unit, he is leading the transformation of our group through strategic
	planning for IT and DX in the next mid-term business plan and management of
	the innovation fund. He has the knowledge and experience to execute his duties as
	an executive officer of the Company accurately, fairly, and efficiently.
	He has been mainly engaged in the asset management (real estate) field. He has
	been promoting his business based on the trust of major institutional investors and other atelebolders in the private DEIT business, where he has avtensive business
	other stakeholders in the private REIT business, where he has extensive business
Katsushi Makiuchi	experience. Currently, as a Representative Director, President of Dai-ichi Life
	Realty Asset Management Co., Ltd., he is leading various projects in our group's
	real estate business, such as the launch of a private REIT that invests in a wide
	range of sectors, including rental housing, logistics and commercial facilities, and
	has the knowledge and experience to execute his duties as an executive officer of
	the Company accurately, fairly, and efficiently.

Name	Reasons		
	He has been mainly engaged in the asset management field. He has been		
	instrumental in enhancing investment profitability in unstable domestic and		
	international market environments with his extensive knowledge and experience		
	in asset management. Currently, as a Representative Director, Managing		
Masakatsu Mizukami	Executive Officer of The Dai-ichi Frontier Life Insurance Co., Ltd., he has been		
Winsukutsu Wilzukutiti	promoting ALM management considered the company's unique debt		
	characteristics in a highly volatile market environment, and has achieved stable		
	growth in the company's business. He has the knowledge and experience to		
	execute his duties as an executive officer of the Company accurately, fairly, and		
	efficiently.		
	He has been mainly engaged in the areas of asset management and wholesale.		
	Based on his extensive experience in the asset management business, he has led		
	the development of sales strategies for investment trust products at group		
	companies and built relationships with corporate clients with a high level of		
	expertise. Currently, as a general manager of Corporate Relations Dept. No.2 of		
Shinjiro Otsuki	The Dai-ichi Life Insurance Co., Ltd., he has contributed to the improvement of		
	business performance in the wholesale division by promoting the development of		
	human resources based on a high vision for the mid- to long-term and the		
	transformation of the quality of proposals. He has the knowledge and experience		
	to execute his duties as an executive officer of the Company accurately, fairly,		
	and efficiently.		

Biographies of Newly Appointed Executive Officers

Name	Takako Kitahori	
Date of Birth	July 1, 1969	
Education	March 1994	Graduated from The University of Tokyo,
		Faculty of Agriculture
Career History	April 1994	Joined The Dai-ichi Mutual Life Insurance Company
	April 1995	Deputy General Manager, Marketing Strategy Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	October 2016	General Manager, Marketing Strategy Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	April 2020	Executive Officer, General Manager, Communication Design Dept.
	April 2022	Director, Managing Executive Officer

* Due to the shift to a holding company structure on October 1, 2016, The Dai-ichi Life Insurance Company, Limited until September 30, 2016 and that from October 1, 2016 are different companies.

Name	Satoshi Takemoto	
Date of Birth	September 26, 1971	
Education	March 1994	Graduated from Waseda University,
		School of Law
Career History	April 1994	Joined The Dai-ichi Mutual Life Insurance Company
	April 2015	General Manager Status,
		DLI NORTH AMERICA INC.
	April 2019	General Manager, Asset Management Business Unit,
		Dai-ichi Life Holdings, Inc.
	April 2021	General Manager, Compliance Control Dept.,
		The Dai-ichi Life Insurance Company, Limited
	April 2022	Executive Officer
	June 2022	Executive Officer, General Manager, Legal Dept.
	April 2023	Executive Officer

Name	Ken Niimura	
Date of Birth	April 24, 1963	
Education	March 1986	Graduated from Waseda University,
		School of Law
Career History	April 1986	Joined The Industrial Bank of Japan, Limited (Currently Mizuho Bank,
		Ltd.)
	August 2000	Joined Merrill Lynch Japan Securities Co., Ltd.
	January 2004	Managing Director, Investment Banking Div.
	June 2012	Founded TOPAZ CAPITAL, INC.,
		President, Chief Executive Officer

Name	Takashi Uehara	
Date of Birth	August 28, 1972	
Education	March 1995	Graduated from Tokyo Institute of Technology,
		School of Engineering
Career History	April 1995	Joined The Sanwa Bank, Limited (Currently MUFG Bank, Ltd.)
	June 2008	Director, General Manager, Planning Dept.,
		Japan Electronic Monetary Claim Organization (JEMCO)
	February 2013	Senior Manager, Corporate Planning Dept.,
		The Bank of Tokyo-Mitsubishi UFJ, Ltd. (Currently MUFG Bank, Ltd.)
	January 2016	Head, MUFG Innovation Laboratory
	October 2017	Chief Executive Officer,
		Japan Digital Design, Inc.
	April 2021	Chief Evangelist, Digital Strategy Planning Dept.,
		SOMPO Holdings, Inc.
	July 2021	Executive Vice President,
		SOMPO Light Vortex, Inc.
	April 2023	General Manager, Investment Strategy Office,
		SOMPO Holdings, Inc.

Name	Isamu Ando	
Date of Birth	June 3, 1973	
Education	March 1996	Graduated from The University of Tokyo,
		Faculty of Engineering
Career History	April 1995	Joined The Dai-ichi Mutual Life Insurance Company
	April 2017	General Manager, IT Business Process Planning Dept.,
		The Dai-ichi Life Insurance Company, Limited
	April 2019	General Manager, Information Systems Dept.
		The Dai-ichi Frontier Life Insurance Co., Ltd.
	April 2020	General Manager, IT Digital Promotion Dept.
	April 2022	Executive Officer, General Manager, IT Administration Dept.
	April 2023	General Manager, IT and Digital Planning Unit
		Dai-ichi Life Holdings, Inc.

Name	Katsushi Makiuch	hi
Date of Birth	May 23, 1967	
Education	March 1991	Graduated from Wakayama University,
		Faculty of Economics
Career History	April 1991	Joined The Dai-ichi Mutual Life Insurance Company
	April 2012	Deputy General Manager, Real Estate Investment Dept.,
		The Dai-ichi Life Insurance Company, Limited
	April 2015	General Manager Status,
		JAPAN EXCELLENT ASSET MANAGEMENT CO., LTD.
	April 2019	General Manager, Asset Management Business Unit,
		Dai-ichi Life Holdings, Inc.
	July 2019	Representative Director, President,
		Dai-ichi Life Realty Asset Management Co., Ltd.
		Dai-ichi Life Realty Asset Management Co., Ltd.

Name	Masakatsu Mizukami	
Date of Birth	June 6, 1972	
Education	March 1995	Graduated from Aoyama Gakuin University,
		Faculty of Law
Career History	April 1995	Joined The Dai-ichi Mutual Life Insurance Company
	April 2016	Deputy General Manager, Fixed Income Investment Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	October 2016	Deputy General Manager, Fixed Income Investment Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	April 2017	General Manager, Fixed Income Investment Dept.
	April 2019	General Manager, Alternative Investment Dept.
	April 2020	Executive Officer, General Manager, Asset Management Dept.
		The Dai-ichi Frontier Life Insurance Co., Ltd.
	April 2022	Executive Officer, General Manager, Asset Liability Management
		Dept.
	April 2023	Managing Executive Officer, General Manager, Asset Liability
		Management Dept.

* Due to the shift to a holding company structure on October 1, 2016, The Dai-ichi Life Insurance Company, Limited until September 30, 2016 and that from October 1, 2016 are different companies.

Name	Shinjiro Otsuki	
Date of Birth	January 12, 1967	
Education	March 1990	Graduated from Kobe University,
		Faculty of Agriculture
Career History	April 1990	Joined The Dai-ichi Mutual Life Insurance Company
	April 2011	General Manager Status,
		DIAM Asset Management Company Limited
	April 2016	Deputy General Manager, Financial Institution Relations Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	October 2016	Deputy General Manager, Financial Institution Relations Dept.,
		The Dai-ichi Life Insurance Company, Limited*
	April 2018	General Manager, Corporate Relations Dept. No.4
	April 2021	General Manager, Corporate Relations Dept. No.2

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