

Dai-ichi Life Holdings, Inc. 13-1, Yurakucho 1-chome, Chiyoda-ku, Tokyo 100-8411, Japan http://www.dai-ichi-life-hd.com/en/



[Unofficial Translation]

February 14, 2022

Seiji Inagaki Representative Director, President Dai-ichi Life Holdings, Inc. Code: 8750 (TSE First section)

Dai-ichi Life Holdings Announces Changes of Officers

Dai-ichi Life Holdings, Inc. (President: Seiji Inagaki) hereby announces the changes of officers effective April 1, 2022.

1. Changes of Titles (effective April 1, 2022)

New Title	Current Title	Name
Director	Representative Director,	Hideo Teramoto
	Vice Chairman	
Representative Director,	Representative Director,	Tetsuya Kikuta
Senior Managing Executive Officer	Senior Managing Executive Officer	
	Chief General Manager, North America	
Senior Managing Executive Officer	Senior Managing Executive Officer	Takashi Fujii
Chief General Manager, Asia Pacific	Status	
Managing Executive Officer	Managing Executive Officer	Norimitsu Kawahara
	Chief General Manager, Asia Pacific	
Managing Executive Officer	Managing Executive Officer Status	Takahiro Shibagaki
Executive Officer	Executive Officer	Koichi Nishiyama
Chief General Manager, North America	Deputy Chief General Manager, Asia	
	Pacific	
Managing Executive Officer Status	Executive Officer Status	Yasutaka Yamada

2. Retiring Officers (effective March 31, 2022)

Current Title	Name	Remarks
Managing Executive Officer	Hideo Hatanaka	Hideo Hatanaka will be appointed as an Advisor
		of The Dai-ichi Frontier Life Insurance Co., Ltd.
		on April 1, 2022.
Managing Executive Officer	Munehiro Uryu	Munehiro Uryu will be appointed as an Advisor
		of The Neo First Life Insurance Co., Ltd. on April
		1, 2022.
Executive Officer	Tsuyoshi Kawamoto	-
Executive Officer	Takashi Iida	Takashi Iida will be appointed as a Director,
		Managing Executive Officer of The Dai-ichi Life
		Insurance Co., Ltd. on April 1, 2022.
Executive Officer	Atsuko Ochiai	Atsuko Ochiai continues to be an Executive
General Manager of		Officer of The Dai-ichi Life Insurance Co., Ltd.
International Life Insurance		
Business Unit		

3. New Appointments of Executive Officers (effective April 1, 2022)

New Title	Name
Managing Executive Officer	Shoji Takeuchi (*1)
Executive Officer	Takehiko Eguchi
Executive Officer	Hideyuki Ohashi
Executive Officer	Jun Kuroda
Executive Officer Status	Makoto Goda (*2)

*1 Mr. Takeuchi's appointment as a Managing Executive Officer is subject to approval by the authorities.

*2 Makoto Goda will be appointed as a Representative Director, Senior Managing Executive Officer of the Dai-ichi Frontier

Life Insurance Co., Ltd. on April 1, 2022.

*Refer to pages 7 and 8 for the reasons for the new appointments and pages 9 and 11 for their biographies.

Directors and Executive Officers as of April 1, 2022

Title	Name
Director, Chairman of the Board	Koichiro Watanabe
Representative Director, President	Seiji Inagaki
Representative Director, Senior Managing Executive Officer	Tetsuya Kikuta
Director, Managing Executive Officer	Hiroshi Shoji
Director, Managing Executive Officer	Mamoru Akashi
Director, Managing Executive Officer	Toshiaki Sumino
Director	Hideo Teramoto
Director	George Olcott
Director	Koichi Maeda
Director	Yuriko Inoue
Director	Yasushi Shingai
Director (Audit and Supervisory Committee Member (Full-Time))	Morinobu Nagahama
Director (Audit and Supervisory Committee Member (Full-Time))	Fusakazu Kondo
Director (Audit and Supervisory Committee Member)	Rieko Sato
Director (Audit and Supervisory Committee Member)	Ungyong Shu
Director (Audit and Supervisory Committee Member)	Koichi Masuda
Senior Managing Executive Officer	Masamitsu Nambu
Senior Managing Executive Officer	Masao Taketomi
Senior Managing Executive Officer	Fuji Takashi
Senior Managing Executive Officer	Yuji Tokuoka
Managing Executive Officer	Norimitsu Kawahara
Managing Executive Officer	Takahiro Shibagaki
Managing Executive Officer	Ichiro Okamoto
Managing Executive Officer	Hidehiko Sogano
Managing Executive Officer	Shoji Takeuchi
Executive Officer	Hitoshi Yamaguchi
Executive Officer	Koichi Nishiyama
Executive Officer	Miki Kashizaki
Executive Officer	Takehiko Eguchi
Executive Officer	Hideyuki Ohashi
Executive Officer	Jun Kuroda

Responsibilities and Delegation of Employees Duties, etc. as of April 1, 2022

Name and Title	Responsibilities	Delegation, etc. (*)
Seiji Inagaki		
(Representative Director,		
President)		
[Chief Executive Officer]		
Tetsuya Kikuta	Corporate Planning Unit, Financial Planning Unit,	
(Representative Director,	Retirement, Savings and Asset Management Business Unit	
Senior Managing Executive		
Officer)		
[Chief Financial Officer]		
Hiroshi Shoji	Actuarial and Accounting Unit	
(Director, Managing		
Executive Officer)		
Mamoru Akashi	Protection Business and CX Planning Unit	
(Director, Managing	the matters regarding CX Design Strategy	
Executive Officer)		
Toshiaki Sumino	International Life Insurance Business Unit(the matters	
(Director, Managing	regarding International Life Insurance Business in General)	
Executive Officer)		
Masamitsu Nambu	Corporate Service Unit	
(Senior Managing Executive		
Officer)		
Masao Taketomi	The matters regarding The Dai-ichi Frontier Life Insurance	
(Senior Managing Executive	Co., Ltd.	
Officer)		
Takashi Fujii	International Life Insurance Business Unit (the matters	Chief General Manager,
(Senior Managing Executive	regarding Asia Pacific Region)	Asia Pacific
Officer)		
Yuji Tokuoka	The matters regarding The Neo First Life Insurance Co.,	
(Senior Managing Executive	Ltd.	
Officer)		
Norimitsu Kawahara	The matters regarding specific assignments	
(Managing Executive		
Officer)		
Takahiro Shibagaki	The matters regarding specific assignments	
(Managing Executive		
Officer)		
Ichiro Okamoto	Internal Audit Unit	
(Managing Executive		
Officer)		

[Unofficial Translation]			
Name and Title	Responsibilities Delegation, etc. (*)		
Hidehiko Sogano	The matters regarding external activities and negotiations in		
(Managing Executive	the field of international regulations and climate change for		
Officer)	the Group and International Life Insurance Business		
Shoji Takeuchi	Corporate Communication Unit		
(Managing Executive			
Officer)			
Hitoshi Yamaguchi	Human Resources Unit		
(Executive Officer)			
Koichi Nishiyama	International Life Insurance Business Unit (the matters	Chief General Manager,	
(Executive Officer)	regarding North American Region)	North America	
Miki Kashizaki	The matters regarding Diversity and Inclusion for the Group		
(Executive Officer)			
Takehiko Eguchi	Innovation Strategy Unit		
(Executive Officer)			
Hideyuki Ohashi	Risk Management Unit, Legal and Compliance Unit,		
(Executive Officer)			
Jun Kuroda	IT Business Process Unit		
(Executive Officer)			

Note: Chief Officers (CXOs) are responsible for supervising the whole group with group-wide authorities in its own duties.

(*) Delegation as general manager will be announced at a later date.

Reasons for appointment

Name	Reasons
Shoji Takeuchi	He has been mainly engaged in the underwriting field and planning and
	management field. As the general manager of Regulatory Affairs Dept. at the
	Dai-ichi Life Insurance Company, Limited, and as the secretariat for the head
	company of the Life Insurance Association of Japan for fiscal 2018, he
	implemented appropriate responses to issues that the life insurance industry faced
	and contributed to the enhancement of The Dai-ichi Life Insurance's presence. He
	has built a relationship of trust in dealing with government agencies and the Life
	Insurance Association, and has contributed to speeding up and facilitating
	responses of the life insurance industry and individual companies. Therefore, he
	has the knowledge and experience to execute his duties as an executive officer of
	Dai-ichi Life Holdings accurately, fairly and efficiently.
Takehiko Eguchi	He has been mainly engaged in new business development and business incubation
	in other startup companies and large companies, and has experience as founder and
	CEO of startup company. Currently, as the general manager of Innovation Strategy
	Unit, he is leading various DX-related projects by demonstrating his high level of
	team management skills in new business development and innovation promotion.
	Therefore, he has the knowledge and experience to execute his duties as an
	executive officer of Dai-ichi Life Holdings accurately, fairly and efficiently.
Hideyuki Ohashi	He has been mainly engaged in the asset management and international life
	insurance business fields. As the director of Ocean Life Insurance (Thailand), he
	led the company's reforms to restore overall business performance, and succeeded
	in bringing the Group together in a circumstance of diverse business environment
	and stakeholders, and finally he earned the trust of the local management team.
	Currently, as general manager of Risk Management Unit, he is demonstrating his
	ability to upgrade the risk management system in response to changes in the
	business environment, including increasing social demands and new regulations.
	Therefore, he has the knowledge and experience to execute his duties as an
	executive officer of Dai-ichi Life Holdings accurately, fairly and efficiently.
Jun Kuroda	He has been mainly engaged in the field of information systems and IT. In IT
	Business Process Planning Dept. at the Dai-ichi Life Insurance Company, Limited,
	he was in charge of DNA planning and led the system department and external
	subcontractors to bring a large-scale project into operation without major failure.
	Currently, as the general manager of IT Business Process Planning Dept., he
	oversees large-scale projects, including the CX Design System, and is
	demonstrating his ability to develop DX human resources. Therefore, he has the
	knowledge and experience to execute his duties as an executive officer of Dai-ichi
	Life Holdings accurately, fairly and efficiently.

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Name	Reasons	
Makoto Goda	He has been mainly engaged in the areas of retail, wholesale, and planning and	
	management. After working in the field of sales, he became a line manager of	
	Retail Management Div., which is the key point of the retail field. In the Retail	
	Management Dept., he demonstrated strong leadership and contributed to the	
	improvement of business performance under the severe environment before and	
	after the Great East Japan Earthquake. After contributing to the company's	
	performance as the general manager of Group Life Insurance Business Dept., he is	
	currently serving as an executive officer and the general manager of the Corporate	
	Planning Dept., at Dai-ichi Life Insurance, where he is leading the company's	
	response to COVID-19 and other incidents and the execution of the strategies in the	
	new medium-term management plan. Therefore, he has the knowledge and	
	experience to execute his duties as an executive officer of Dai-ichi Life Holdings	
	accurately, fairly and efficiently.	

[Unofficial Translation] Biographies of Newly Appointed Executive Officers

Name	Shoji Takeuchi	
Date of Birth	February 5, 1971	
Education	March 1993	Graduated from Tokyo Metropolitan University,
		Faculty of Law
Career History	April 1993	Joined The Dai-ichi Mutual Life Insurance Company
	April 2014	Deputy General Manager, Regulatory Affairs Dept.,
		The Dai-ichi Life Insurance Co., Ltd.
	August 2015	Deputy General Manager, Corporate Planning Dept.
	October 2016	General Manager, Regulatory Affairs Dept.
	April 2020	Executive Officer
		General Manager, Regulatory Affairs Dept.

Name	Takehiko Eguchi	
Date of Birth	June 10, 1966	
Education	March 1990	Graduated from Nagoya University,
		Faculty of Engineering
Career History	April 1990	Joined Yamaichi Securities Co., Ltd.
	December 2005	Softbank Group Corp.
	November 2012	General Manager, Business Development Division,
		KONICA MINOLTA, INC.
	March 2018	General Manager, Digital Venture Office,
		Sompo Holdings, Inc.
	April 2020	Assistant General Manager, Healthcare Business Development
		Division
	April 2021	General Manager, Innovation Strategy Unit
		Dai-ichi Life Holdings, Inc.

Name	Hideyuki Ohashi	
Date of Birth	August 10, 1968	
Education	March 1992	Graduated from Hitotsubashi University,
		Faculty of Economics
Career History	April 1992	Joined The Dai-ichi Mutual Life Insurance Company
	April 2013	Deputy General Manager, International Life Insurance Business
		Dept.,
		The Dai-ichi Life Insurance Company, Limited
	April 2015	General Manager status, Ocean Life Insurance (Thailand)
	April 2019	General Manager, Risk Management Unit
		Dai-ichi Life Holdings, Inc.

Name	Jun Kuroda	
Date of Birth	October 30, 1969	
Education	March 1993	Graduated from Tokyo Metropolitan University,
		Faculty of Economics
Career History	April 1993	Joined The Dai-ichi Mutual Life Insurance Company
	April 2014	Deputy General Manager, IT Business Process Planning Dept.,
		The Dai-ichi Life Insurance Company, Limited
	October 2016	Deputy General Manager, IT Business Process Planning Unit
		Dai-ichi Life Holdings, Inc.
	June 2020	General Manager, IT Business Process Planning Unit

Name	Makoto Goda	
Date of Birth	June 18, 1972	
Education	March 1995	Graduated from Meiji University,
		Faculty of Commerce
Career History	April 1995	Joined The Dai-ichi Mutual Life Insurance Company
	April 2016	General Manager, Group Life Insurance Business Dept.,
		The Dai-ichi Life Insurance Co., Ltd.
	April 2018	General Manager, Corporate Planning Dept.
	April 2021	Executive Officer
		General Manager, Corporate Planning Dept.

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This press release may contain statements that are "forward-looking statements" regarding our intent, belief or current expectations of management with respect to our future results of operations and financial condition. Any such forward-looking statements are not historical facts but instead represent only our belief regarding future events, many of which, by their nature, are inherently uncertain and outside our control. Important factors that could cause actual results to differ from those in specific forward-looking statements include, without limitation, economic and market conditions, consumer sentiment, political events, level and volatility of interest rates, currency exchange rates, security valuations and competitive conditions. Forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ.