Presentation of Financial Results for the Three Months Ended June 2016

August 9, 2016

The Dai-ichi Life Insurance Company, Limited

By your side, for life



- This is Seiji Inagaki. Thank you for joining our conference call to discuss the Dai-ichi Life Group's first quarter results for the year ending March 31, 2017.
- As usual, I will go over the presentation material, followed by a question and answer session.
- Please turn to page 1.

Overview of the Group's Financial Results - Financial Results Highlights



1

- Faced with lower interest rates, the Group elected to control the sale of single premium products at Dai-ichi Life and Dai-ichi Frontier Life. While new business on a Group basis declined, regular premium products at Dai-ichi Life and overseas life insurance business continued to experience favorable sales.
- The quarter was characterized by high volatility in financial markets due to unprecedented events such as Brexit. Dai-ichi Life actively protected itself by building its hedge position well before the referendum. Contribution from overseas life insurance businesses had an anchoring effect on the Group results. However, lower fundamental profit at Dai-ichi Life due to a stronger yen and other factors, and higher provisioning at Dai-ichi Frontier Life, all led to a decline in our bottom-line.
- Group embedded value (based on preliminary calculations) at the end of June 2016 decreased to 3.7 trillion yen impacted by lower interest rates. While the Group maintained an adequate solvency margin ratio as high as 785.0%, in July Dai-ichi Life issued 2.5 billion of USD perpetual subordinated notes, the largest issuance of its kind among Japanese insurance companies, to enhance its capital base.

■ The following three points summarize today's presentation.

- The first point relates to sales activities. Faced with lower interest rates, the Group elected to control sales of single premium products at Dai-ichi Life and Dai-ichi Frontier Life. While new business on a Group basis declined, regular premium products at Dai-ichi Life and overseas life insurance business continued to experience favorable sales.
- The second point relates to net income attributable to shareholders of parent company. This quarter was characterized by high volatility in financial markets as they reacted to events such as Brexit. Dai-ichi Life actively protected itself from losses by building its hedge position well before the referendum. Contribution from overseas life insurance business had an anchoring effect on the Group results. However, lower fundamental profit of Dai-ichi Life due to a stronger yen and other factors, and higher provisioning expenses at Dai-ichi Frontier Life, all led to a decline in our bottom-line.
- The third point relates to embedded value. Group embedded value (based on preliminary calculations) at the end of June 2016 decreased to 3.7 trillion yen impacted by lower domestic interest rates. The Group maintained an adequate solvency margin ratio as high as 785.0%. In July, Dai-ichi Life issued 2.5 billion USD of perpetual subordinated notes, the largest issuance of its kind among Japanese insurance companies, to enhance its capital base.
- Please turn to page 2.

Overview of the Group's Financial Results - Consolidated Financial Results Highlights

3 months

ended

Jun-15

1,871.0

1,160.0

181.0

135.9

115.2

76.8

Consol. Ordinary revenues

Non-consolidated

Consol. Ordinary profit

Non-consolidated

Consol. Net Income⁽¹⁾

Non-consolidated



 Ordinary revenues declined as the Group elected to control sales in reaction to lower interest rates

3 months

ended

Jun-16 (a)

1,676.0

1,022.1

117.6

120.2

48.4

59.3

■ Stronger yen and other factors affected bottom-line, yet in line with fiscal year guidance

| | (billions of yen) | <reference></reference> |
|---------|-------------------|---------------------------------------|
| Chan | nge | Forecasts as of May 13 2016 (b) |
| (194.9) | (10%) | 6,460 |
| (137.9) | (12%) | 3,796 |
| (63.4) | (35%) | 406 |
| | | |

(12%)

(58%)

(23%)

(15.7)

(66.7)

(17.5)

| Forecasts as of May 13, 2016 (b) | Progress(a/b) |
|--|---------------|
| 6,460.0 | 26% |
| 3,796.0 | 27% |
| 406.0 | 29% |
| 324.0 | 37% |
| 197.0 | 25% |
| 133.0 | 45% |

(1) Figures of "Consol. Net Income" represent those of "Net income attributable to shareholders of parent company".

- Our consolidated financial results are highlighted here.
- Both top-line and bottom-line contracted on a Group basis. Consolidated ordinary revenue decreased by 10% year-on-year to 1,676.0 billion yen. Ordinary profit decreased by 35% to 117.6 billion yen, and net income attributable to shareholder of parent company (net income) decreased by 58% to 48.4 billion yen.
- As summarized in the previous page, the Group recorded a decline in its top-line as we elected to control sales of single premium products. A stronger yen and other factors resulted in a decline in ordinary profit and net income. However, the results were in line with our annual guidance, with ordinary revenue achieving 26%, ordinary profit achieving 29% and net income achieving 25% of the guidance for the fiscal year.
- Please turn to page 3.

Overview of the Group's Financial Results - Consolidated Financial Information



■ Volatile financial market affected top-line and bottom-line but the results still fall in line with the fiscal year guidance, with overseas life insurance business supporting stability in earnings

(billions of yen)

Statement of Earnings (summarized)(1)

Balance Sheet (summarized)

| (Dillions of y | (b | illions | of | y |
|----------------|----|---------|----|---|
|----------------|----|---------|----|---|

| | 3 months | 3 months | |
|---|----------|----------|--------|
| | ended | ended | Change |
| | Jun-15 | Jun-16 | |
| Ordinary revenues | 1,871.0 | 1,676.0 | (194.9 |
| Premium and other income | 1,336.2 | 1,092.3 | (243.9 |
| Investment income | 444.6 | 382.6 | (61.9 |
| Interest and dividends | 252.4 | 255.9 | +3.5 |
| Gains on sale of securities | 99.3 | 56.9 | (42.4 |
| Derivative transaction gains | - | 39.5 | +39.5 |
| Gains on investments in separate accounts | 24.0 | - | (24.0 |
| Other ordinary revenues | 90.0 | 201.0 | +110.9 |
| Ordinary expenses | 1,689.9 | 1,558.4 | (131.5 |
| Benefits and claims | 1,090.0 | 892.2 | (197.7 |
| Provision for policy reserves and others | 298.1 | 2.1 | (296.0 |
| Investment expenses | 46.3 | 412.1 | +365.8 |
| Losses on sale of securities | 13.0 | 18.7 | +5.6 |
| Losses on valuation of securities | 1.4 | 9.4 | +7.9 |
| Derivative transaction losses | 11.0 | - | (11.0 |
| Losses on investments in separate accounts | | 78.8 | +78.8 |
| Operating expenses | 145.2 | 150.3 | +5.1 |
| Ordinary profit | 181.0 | 117.6 | (63.4 |
| Extraordinary gains | 0.0 | 1.4 | +1.4 |
| Extraordinary losses | 5.8 | 15.9 | +10.1 |
| Provision for reserve for policyholder dividends | 22.9 | 25.9 | +2.9 |
| Income before income taxes, etc. | 152.2 | 77.1 | (75.1 |
| Total of corporate income taxes | 37.0 | 28.6 | (8.3 |
| Net income attributable to non-controlling interests | 0.0 | 0.0 | (0.0 |
| Net income attributable to shareholders of parent company | 115.2 | 48.4 | (66.7 |

| | Cash, deposits and call loans 960.3 1,103.5 Monetary claims bought 239.2 230.6 Securities 41,560.0 40,914.4 Loans 3,715.5 3,622.4 Tangible fixed assets 1,178.8 1,158.1 Deferred tax assets 1,3 1,4 al liabilities 46,991.9 46,834.5 Policy reserves and others 43,894.0 43,331.0 Policy reserves 42,922.5 42,408.4 Net defined benefit liabilities 443.8 443.8 Reserve for price fluctuations 155.2 159.9 Deferred tax liabilities 270.7 256.7 al net assets 2,932.9 2,842.6 Total shareholders' equity 1,129.2 1,121.5 Total accumulated other comprehensive income 1,802.6 1,720.2 | Change | |
|--|---|----------|--------|
| otal assets | 49,924.9 | 49,677.1 | (247.7 |
| Cash, deposits and call loans | 960.3 | 1,103.5 | +143.2 |
| Monetary claims bought | 239.2 | 230.6 | (8.6 |
| Securities | 41,560.0 | 40,914.4 | (645.5 |
| Loans | 3,715.5 | 3,622.4 | (93.0 |
| Tangible fixed assets | 1,178.8 | 1,158.1 | (20.6 |
| Deferred tax assets | 1.3 | 1.4 | +0.1 |
| otal liabilities | 46,991.9 | 46,834.5 | (157.4 |
| Policy reserves and others | 43,894.0 | 43,331.0 | (562.9 |
| Policy reserves | 42,922.5 | 42,408.4 | (514.1 |
| Net defined benefit liabilities | 443.8 | 443.8 | (0.0 |
| Reserve for price fluctuations | 155.2 | 159.9 | +4.7 |
| Deferred tax liabilities | 270.7 | 256.7 | (13.9 |
| otal net assets | 2,932.9 | 2,842.6 | (90.2 |
| Total shareholders' equity | 1,129.2 | 1,121.5 | (7.7 |
| Total accumulated other comprehensive income | 1,802.6 | 1,720.2 | (82.4 |
| Net unrealized gains on securities, net of tax | 1,840.0 | 1,798.3 | (41.7 |
| Reserve for land revaluation | (16.4) | (17.6) | (1.1 |

Gains (losses) on investments in separate accounts are offset by provision for (reversal of) policy reserves and accordingly they have no impact on ordinary profit.

- I will explain the trends in major line items of the consolidated financial statements.
- Ordinary revenues declined by approximately 200 billion yen year-onyear. During the quarter, the domestic life business controlled sales of single premium products and, accordingly, premium and other income declined by approximately 250 billion yen year-on-year.
- Among ordinary expenses, decreases in benefits and claims reflected a number of dissolutions of employees' pension funds and related payments of surrender values during the quarter of the prior year. The impact was neutralized through reversal of policy reserves. The reduction in provision for policy reserves by approximately 300 billion yen also reflected lower sale of single premium products at Dai-ichi Frontier Life (DFL) and higher reversal of policy reserves in order to cover the foreign exchange loss recorded elsewhere in investment expenses at DFL. Accordingly, the majority of the increase in investment expenses was due to an increase in foreign exchange loss mentioned above.
- As a result of above, both consolidated ordinary profit and net income declined year-on-year.
- Please turn to page 4.

Overview of the Group's Financial Results -Financial Results of each Group Company

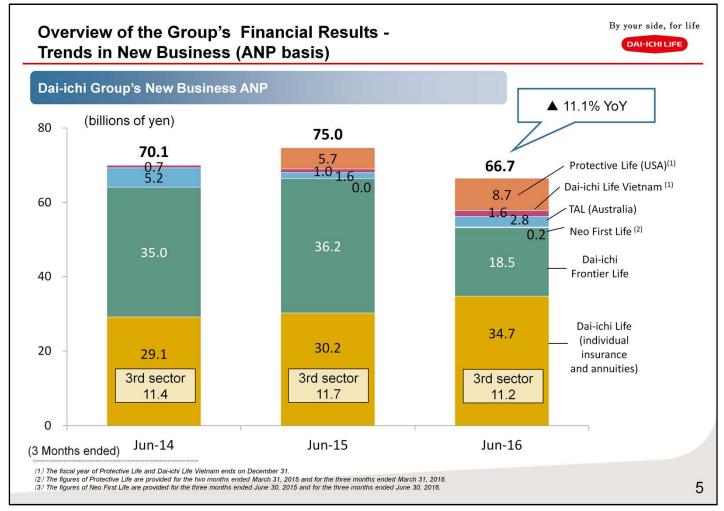


| | [Dai-ichi Life] [Dai-ichi Frontier Life] | | | [Protective Life (USA)] ⁽¹⁾ [TAL | | | 【TAL (Australia)】 ⁽¹⁾ | | [Consolidated] | | | | | |
|--|--|-----------------------------|-----------|---|-----------------------------|-----------|----------------------------------|-----------------------------|-----------------------------|-----------------------------|--------|-----------------------------|-----------------------------|--------|
| | | billio | ns of yen | | billid | ns of yen | n | nillions of USD | millions of AUD | | | billions of yen | | |
| | 3 months ended Jun-15 | 3 months ended Jun-16 | Change | 3 months ended Jun-15 | 3 months ended Jun-16 | Change | 2 months ended Mar-15 | 3 months ended Mar-16 | 3 months ended Jun-15 | 3 months ended Jun-16 | Change | 3 months ended Jun-15 | 3 months ended Jun-16 | Change |
| Ordinary revenues | 1,160.0 | 1,022.1 | (12%) | 489.0 | 451.3 | (8%) | 1,837 | 2,069 | 796 | 913 | +15% | 1,871.0 | 1,676.0 | (10%) |
| Premium and other income | 725.2 | 637.1 | (12%) | 431.7 | 233.2 | (46%) | 926 | 1,366 | 690 | 825 | +19% | 1,336.2 | 1,092.3 | (18%) |
| Investment income | 330.7 | 299.7 | (9%) | 57.3 | 32.1 | (44%) | 735 | 598 | 7 | 66 | +836% | 444.6 | 382.6 | (14%) |
| Ordinary expenses | 1,024.1 | 901.9 | (12%) | 454.6 | 472.3 | +4% | 1,744 | 1,897 | 768 | 848 | +10% | 1,689.9 | 1,558.4 | (8%) |
| Benefits and claims | 779.0 | 571.1 | (27%) | 148.7 | 143.2 | (4%) | 1,002 | 1,196 | 445 | 554 | +25% | 1,090.0 | 892.2 | (18%) |
| Provision for policy reserves and others | 2.1 | 43.5 | +1923% | 280.6 | - | - | 432 | 317 | 94 | 91 | (3%) | 298.1 | 2.1 | (99%) |
| Investment expenses | 65.5 | 99.6 | +52% | 1.8 | 313.4 | +17204% | 22 | 135 | 56 | 10 | (81%) | 46.3 | 412.1 | +789% |
| Operating expenses | 93.4 | 97.6 | +4% | 21.0 | 14.0 | (33%) | 114 | 189 | 148 | 165 | +11% | 145.2 | 150.3 | +4% |
| Ordinary profit (loss) | 135.9 | 120.2 | (12%) | 34.3 | (20.9) | = | 92 | 172 | 28 | 64 | +129% | 181.0 | 117.6 | (35%) |
| Extraordinary gains | 0.0 | 1.4 | +1981% | | - | | = | = | - | = | - | 0.0 | 1.4 | +1859% |
| Extraordinary losses | 5.2 | 15.2 | +188% | 0.5 | 0.7 | +26% | 221 | 0 | - | 0 | - | 5.8 | 15.9 | +172% |
| Net income ⁽²⁾ (loss) | 76.8 | 59.3 | (23%) | 30.9 | (21.7) | | 62 | 115 | 27 | 44 | +62% | 115.2 | 48.4 | (58%) |

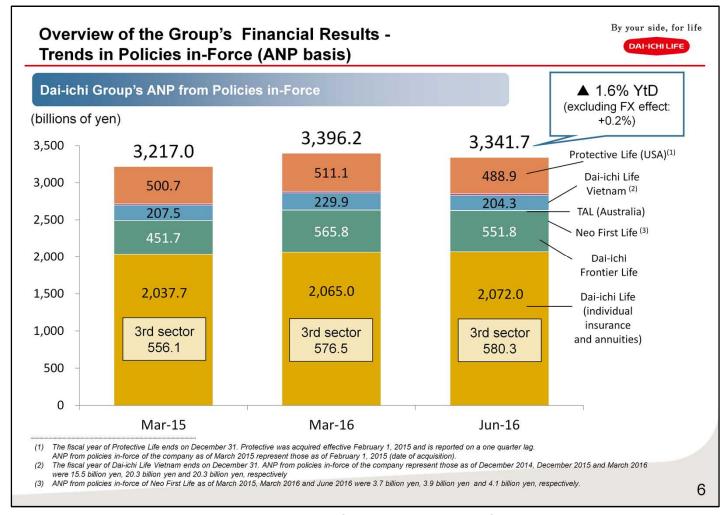
Figures of Protective Life and TAL are disclosed after re-classifying items from Protective Life and TAL's financial statements under United States' and Australian accounting standards, respectively. rigures of Protective Life and PAL are disclosure standards. For consolidation, these financial statements are translated into Japanese yen at rates of 1USD=120.17 yen(Mar-15) and 112.68 yen(Mar-16),1AUD=93.93 yen(Jun-15) and 76.74 yen(Jun-16), respectively.

Figures of "Consolidated Net income (loss)" represent those of "Net income (loss) attributable to shareholders of parent company".

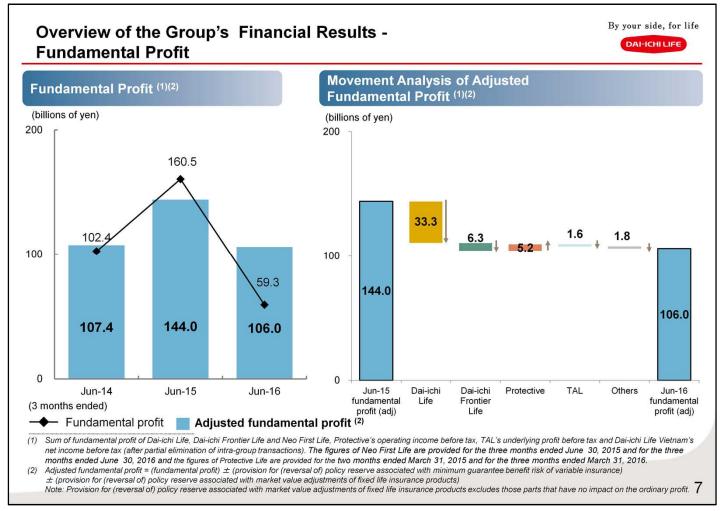
- I will explain each Group company's business results.
- Dai-ichi Life, on a non-consolidated basis, continued its efforts to control sales of single premium products, and premium and other income decreased by 12% year-on-year. Net investment income declined significantly as separate account recorded a loss compared to a gain during the guarter of the prior year, and the stronger yen negatively impacted the interest and dividend income. These factors resulted in a decrease of net income of 23% year-on-year.
- The decline in premium and other income and the increase in benefits and claims reflected a temporary impact of the increased number of dissolutions of employees' pension funds in Japan last year. This fiscal year the dissolution activities subsided and resulted in a reduction in premium and other income and benefits and claims.
- Dai-ichi Frontier Life (DFL) recorded a decline in premium and other income of 46% year-on-year as it suspended sales of a part of its yen-denominated products and experienced weaker sales of foreign currency-denominated products due to lower interest rates. The increase in foreign exchange loss reduced net investment income but that was in part neutralized through the reversal of policy reserves. DFL recorded net loss for the guarter mainly because it recorded a provision for policy reserves related to market value adjustments due to lower interest rates.
- Year-on-year comparison is not available for Protective Life as the same quarter in the prior year covers only two months, but the current quarterly results were in line with the annual guidance of 300 million USD.
- TAL in Australia increased its premium and other income by 19% year-on-year on an AUD basis. Although it saw unfavorable claims experiences in its individual business and a re-pricing of certain superannuation funds, its net income improved by 62% year-on-year.
- Please turn to page 5.



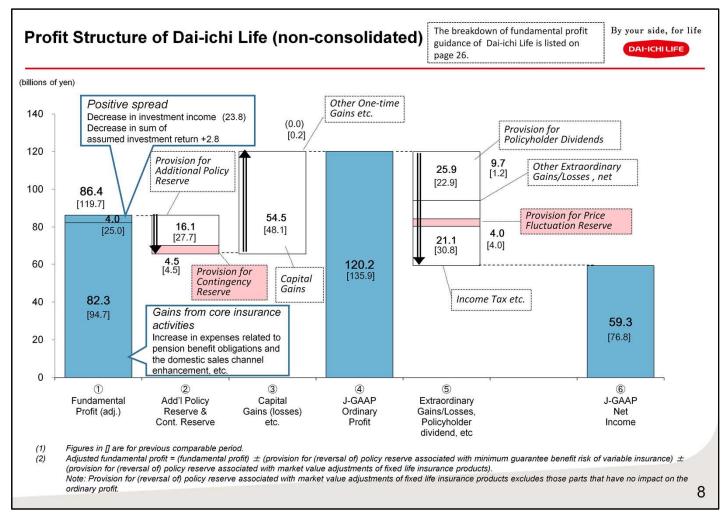
- I will explain the recent trends in annualized net premium (ANP) of our new business. This slide shows the combined totals of the Group companies.
- New business ANP of Dai-ichi Life on a non-consolidated basis increased by 14.7% year-on-year. The decline in the sale of single premium and third sector products was more than offset by an increase in level premium products.
- Dai-ichi Frontier Life recorded a decline in new business of 48.9% year-on-year.
- New business of Protective Life continued to increase its contribution to the Group ANP.
- New business of TAL increased by 106.6% year-on-year on an AUD basis, but by 68.8% on a JPY basis.
- Dai-ichi Life Vietnam increased its new business by 71.1% year-onyear in local currency, or 55.8% on a JPY basis.
- As a result, the overall Group's new business decreased by 11.1%.
- Please turn to page 6.



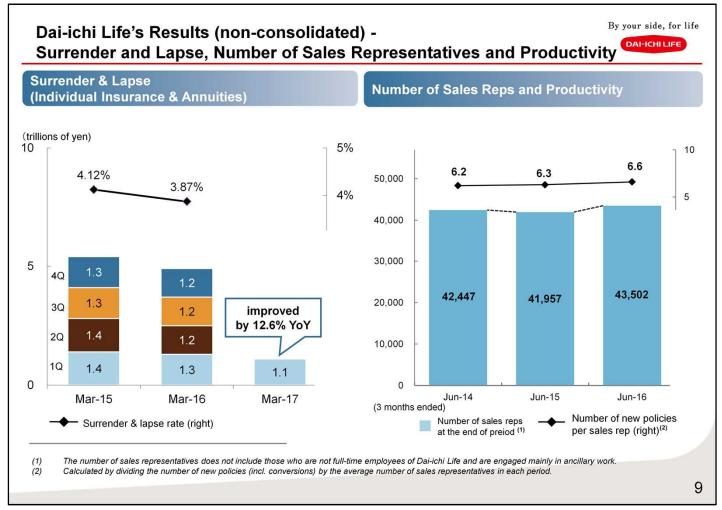
- I will explain the trends in ANP from policies in force.
- Dai-ichi Life on a non-consolidated basis increased its in-force ANP marginally year-on-year, of which the 3rd sector increased marginally too. DFL decreased its in-force ANP by 2.5%. Protective Life recorded an increase in in-force ANP on an USD basis, but experienced a decline of 4.3% on a JPY basis. TAL's in-force ANP was flat on an AUD basis, but declined by 11.1% on a JPY basis due to a weaker AUD against JPY. Dai-ichi Life Vietnam successfully increased its inforce ANP.
- As a result, the Group recorded a 1.6% decline in in-force ANP.
- This quarter was marked by a decline in contribution from overseas life insurance businesses, but excluding the impact of stronger yen, inforce ANP actually increased from the end of the last fiscal year.
- Please turn to page 7.



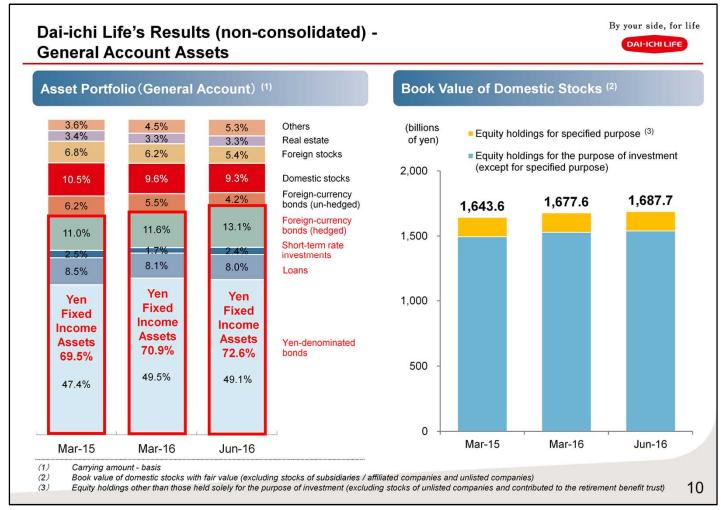
- I will explain the fundamental profit of our group companies.
- During the quarter, our adjusted fundamental profit, which eliminates market-related impacts, declined significantly year-on-year to 106.0 billion yen from 144.0 billion yen.
- Movement analysis is provided in the chart on the right.
- Dai-ichi Life led the decline with both positive spread and gains from core insurance business deteriorating.
- Dai-ichi Frontier Life also reduced adjusted fundamental profit due to a one-time, reinsurance-related loss.
- Protective Life's pretax operating earnings increased contribution to the Group.
- Please turn to page 8.



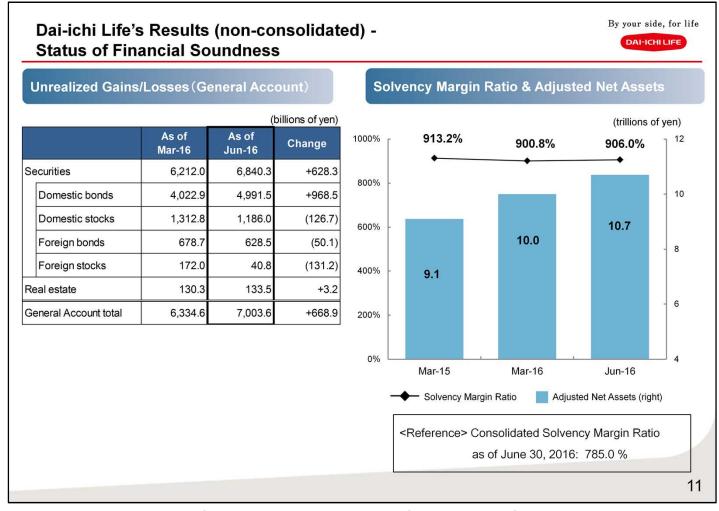
- I will explain the results of Dai-ichi Life on a non-consolidated basis.
- As I noted earlier, the adjusted fundamental profit declined against the same quarter a year ago. On top of the stronger yen which I pointed out during the previous conference call, a decline in market-driven profit on distribution from mutual funds contributed to the deterioration of positive spread. Gains from core insurance activities also declined against the same quarter a year ago due to an increase in retirement benefit expenses attributable to lower interest rates and expenses related to strategic investments in our sales representative channel in order to strengthen and expand training of sales representatives. During the previous conference call, I touched on these expense items and the same slide is listed on page 26 for your reference.
- As expected, Dai-ichi Life reduced the provision for additional policy reserve. Net capital gains increased year-on-year due to a one-time profit on foreign currency hedge transaction associated with the stronger yen.
- As a result of the items mentioned above, ordinary profit and net income declined against the same quarter a year ago.
- Please turn to page 9.



- The graph on the left shows the amount and the rate of surrenders and lapses for Dai-ichi Life on a non-consolidated basis. We continued to see a decrease in the amount of surrenders and lapses it improved by 12.6% year-on-year.
- The graph on the right shows the trends in the number of our sales representatives and their productivity.
- Dai-ichi Life has launched a strategic investment in the sales representative channel, including an extension of the training period to five years as a part of a growth initiative for the domestic life insurance business during the medium-term management plan "D-Ambitious". This led to an increase in the number of sales representatives since the end of the same quarter a year ago to over 43 thousand. The number of new policies also increased and led to an improvement in productivity.
- Please turn to page 10.



- I will explain our investment portfolio.
- The graph on the left shows the composition of Dai-ichi Life's general account portfolio. Our investment portfolio continues to be built around a core of yen-based fixed income assets, such as yen-denominated bonds, in accordance with the concept of ALM and strict risk management. During the quarter ended June 30, 2016, in light of persistent low interest rates in Japan, we increased the allocation to foreign currency-denominated bonds with currency hedges.
- On the right-hand side, we are providing the book value of domestic listed stocks in two categories: holdings for specified purpose and others. As you can see there was an increase in the book value compared to the last fiscal year-end. This is mainly because we invested in growth companies as part of our initiatives to enhance our investment management process.
- Please turn to page 11.



- I will explain the financial soundness of Dai-ichi Life on a nonconsolidated basis.
- The left table shows the details of unrealized gains in our general account assets. Unrealized gains increased by approximately 670 billion yen due mainly to lower domestic interest rates which resulted in an increase in unrealized gains on domestic bonds, partly offset by declines in unrealized gains on domestic stocks and foreign securities due to lower stock markets and the stronger yen.
- The line chart on the right shows the trend of our solvency margin ratio. Our solvency margin ratio increased by 5.2 points to 906.0% due to the increase in core solvency margin in part due to the increase in accumulated earnings.
- Please turn to page 12.

By your side, for life Consolidated Subsidiaries' Results - Dai-ichi Frontier Life DAI-ICHI LIFE Sum Insured of Policies in-Force **Earnings** and Underlying Earning Capacity (billions of yen) 3 months (billions of yen) 3 months ended ended 6.010.6 Jun-15 Jun-16 Ordinary revenues 489.0 451.3 5.232.5 431.7 233.2 Premium and other income(1) Variable products 46.9 15.5 65.4 4.0 Fixed products (yen-denominated) Fixed products (foreign currency-denominated) 265.9 182.6 3.686.4 One-time factor related Investment income 57.3 32.1 Hedge gains related to GMMB risk (A) to a rapid strengthening 17.6 of yen,etc Ordinary expenses 454.6 472.3 Provision for policy reserves and others 13.1 280.6 (185.9)(negative indicates a reversal) (2) Related to GMMB risk(B) 1.7 31.6 9.3 Related to market value adjustment (C)(3) (17.9)14.9 Contingency reserve (D) (4.4)(0.2)6.9 313.4 Investment expenses 1.8 Hedge losses related to GMMB risk (E) 2.8 Ordinary profit (loss) (20.9)34.3 Net income (loss) 30.9 (21.7)lun-14 lun-15 Jun-16 <Reference> Underlying earning capacity 13.1 6.9 Net income - (A) + (B) + (C) + (D) + (E) Sum insured (4) ---Underlying earning capacity Hybrid products combining fixed and variable portions are categorized in fixed products (4) Sum insured at the end of each period Figures in 'Provision for policy reserves and others(negative indicates a reversal) ' include figures of reversal of reserves for outstanding claims and reversal of policy reserves which are showed in other ordinary revenues on the statement of earnings. Excludes those parts that have no impact on the ordinary profit 12

- I will explain the results of Dai-ichi Frontier Life (DFL).
- Premium and other income declined significantly as DFL stopped the sale of some yen-denominated products towards the end of the last fiscal year in light of super-low interest rates in Japan. Lower interest rates prevailed in overseas markets too and sales of foreign currency-denominated products also declined.
- Among ordinary expense items, the increase in provision for policy reserves related to minimum guarantee of variable annuities due to the deterioration of financial markets domestically and elsewhere, was in part offset by hedge gains. But DFL also had to record a provision for policy reserves related to market-value-adjustments (MVA) due to the lower interest rates both domestically and elsewhere, against a reversal during the same quarter a year ago. As a result of the above, ordinary revenues, ordinary profit and net income deteriorated significantly against the same quarter a year ago.
- Since the last fiscal year, DFL launched certain initiatives to stabilize accounting profit. Faced with further uncertainty in financial markets, DFL will accelerate such efforts.
- As a reference, the graph on the right illustrates DFL's underlying earnings capacity excluding market-related factors. It had been improving in accordance with the growth of policies in force. It declined during the quarter as it was impacted by a one-time factor related to the rapid strengthening of the yen.
- Please turn to page 13.

Consolidated Subsidiaries' Results - Business Results of Protective

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Earnings (1)(2)

(millions of USD)

| | 2 months ended Mar-15 | 3 month: Mar | |
|-------------------------------------|-----------------------------|-----------------|--------|
| | Actual | Plan | Actual |
| Life Marketing | 3.4 | 16.2 | 13.7 |
| Acquisitions | 36.0 | 62.1 | 68.6 |
| Annuities | 38.1 | 55.6 | 53.6 |
| Stable Value | 6.1 | 7.3 | 14.4 |
| Asset Protection | 4.0 | 5.8 | 5.3 |
| Corporate & other | 1.8 | (18.8) | (13.7) |
| Pre-tax Operating Earnings | 89.7 | 128.2 | 142.0 |
| Realized Gain (Loss) on investments | (42.9) | n.a. | 83.1 |
| Realized Gain (Loss) on derivatives | 46.0 | n.a. | (53.3) |
| Tax | (29.9) | (43.6) | (56.4) |
| Net Income | 62.8 | 74.2 | 115.3 |

| <reference></reference> | | | |
|-------------------------|--------|------|--------|
| | Mar-15 | | Mar-16 |
| JPY / USD exchange rate | 120.17 | n.a. | 112.68 |

[Life Marketing]

 Unfavorable mortality and other favorable items against plan.

[Acquisitions]

- Favorable spread and unfavorable mortality against plan.
- Closed blocks of business acquired from GLAIC (Genworth Life and Annuity Insurance Company) started to contribute to results.

[Annuities]

 Unfavorable variable annuity fee income and unfavorable spread etc., partially offset by favorable mortality against plan.

[Stable Value]

 Favorable spread and other favorable items against plan.

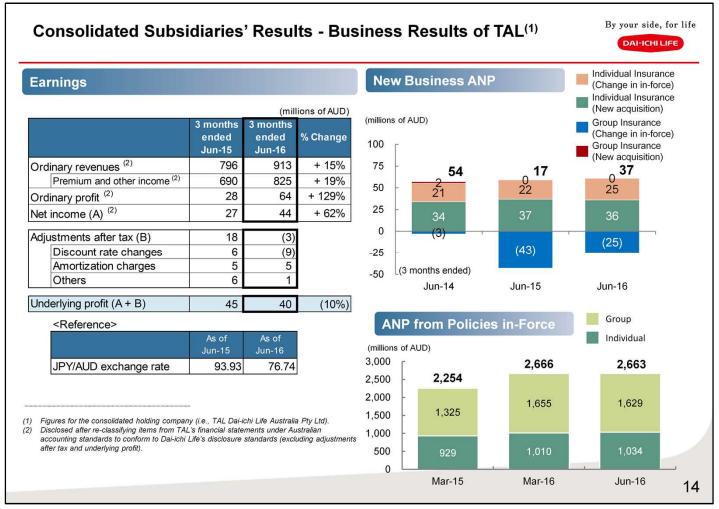
[Asset Protection]

 Net unfavorable claims experience against plan.

- I will explain the results of Protective Life.
- Protective's results for the three months ended March 2016 were strong due mainly to (a) closed blocks of business acquired from GLAIC (Genworth Life and Annuity Insurance Company) which started to contribute to the results, and (b) investment-related spreads increased in the stable value business.
- Accordingly, Protective's pre-tax operating earnings and net income were above plan for the quarter, a significant increase from the same period last year, although the same quarter in the prior year only had two months and is therefore not directly comparable.
- Please turn to page 14.

⁽¹⁾ Figures for the consolidated holding company, Protective Life Corporation (Protective). Protective's fiscal year ends on December 31 and that there is a 3-month lag when consolidating the company's results.

⁽²⁾ Segment operating income (loss) is income before income tax, excluding realized gains and losses on investments and derivatives etc.



- I will now discuss the results of TAL.
- TAL increased its individual business sales, increasing new business ANP by 3% year-on-year in AUD terms. On the other hand, group insurance ANP decreased year-on-year due to a one-time impact on a change in inforce, because TAL downwardly re-priced premium rates for a certain group policy during the first quarter in light of favorable claims experiences and, accordingly, its in-force ANP was adjusted.
- Premium and other income increased by 19% year-on-year because TAL became the insurance provider to one of the biggest superannuation funds in Australia in the third quarter of the last fiscal year. However, claims experience in the individual business was unfavorable, resulting in a decrease in its underlying profit of 10% year-on-year.
- Net income increased by 62% year-on-year, due to the impact of interest rate fluctuations.
- Under Australian GAAP, lower interest rates positively impact TAL's balance sheet and consequently its profit. During the previous comparable period, TAL saw rising interest rates, which adversely impacted its net income by approx. AUD 6 million. However, during the quarter ended June 30, 2016, we saw a decline in interest rates, which had a positive impact of approx. AUD 9 million.
- Please turn to page 15.

Earnings Guidance - Guidance for the Year Ending March 2017



- We maintain our original guidance as the first quarter results were in line with our annual forecasts
- While quarterly results reflected certain temporary gains and the Group needs to observe how the market develops, the Group will take additional measures to stabilize earnings of Dai-ichi Frontier Life.

| | Year ended Mar-16 | Year ending Mar-17 | Change | | | | | | |
|---|----------------------|-----------------------|---------|--|--|--|--|--|--|
| Ordinary revenues | 7,333.9 | 6,460.0 | (873.9) | | | | | | |
| Dai-ichi Life non-consolidated ⁽²⁾ | 4,265.7 | 3,796.0 | (469.7) | | | | | | |
| Dai-ichi Frontier Life | 1,967.5 | 1,401.0 | (566.5) | | | | | | |
| Protective Life (millions of USD) | 6,784 | 8,460 | +1,675 | | | | | | |
| TAL (millions of AUD) | 3,231 | 3,900 | +668 | | | | | | |
| Ordinary profit | 418.1 | 406.0 | (12.1) | | | | | | |
| Dai-ichi Life non-consolidated | 344.2 | 324.0 | (20.2) | | | | | | |
| Dai-ichi Frontier Life | 29.6 | 21.0 | (8.6) | | | | | | |
| Protective Life (millions of USD) | 399 | 460 | +60 | | | | | | |
| TAL (millions of AUD) | 152 | 180 | +27 | | | | | | |
| Net income (1) | 178.5 | 197.0 | +18.4 | | | | | | |
| Dai-ichi Life non-consolidated | 129.1 | 133.0 | 3.8 | | | | | | |
| Dai-ichi Frontier Life | 24.3 | 15.0 | (9.3) | | | | | | |
| Protective Life (millions of USD) | 268 | 300 | +31 | | | | | | |
| TAL (millions of AUD) | 119 | 120 | +0 | | | | | | |
| Dividends per share (yen) | 35 | 40 | +5 | | | | | | |

(1) Represents net income attributable to shareholders of parent company.

(2) Regarding Dai-ichi Life's transition to a holding company structure, please refer to page 27.

| (F | Reference) Fundamental Profit | | | 9 |
|----|--------------------------------|-------|--------------|--------|
| | Dai-ichi Life Group | 535.1 | around 500.0 | (35.1) |
| | Dai-ichi Life non-consolidated | 465.4 | around 380 0 | (85.4) |

- I will explain our earnings guidance for the year ending March 31, 2017.
- As I explained in the beginning, results for the first quarter progressed in line with the initial projection for the fiscal year.
- The first quarter earnings reflected a positive impact from hedging transactions in anticipation of an adverse financial environment, which I believe we will have to observe for the rest of the fiscal year. On the other hand, we will take additional measures to stabilize the accounting profit of Dai-ichi Frontier Life.
- These matters led us to confirm the current earnings guidance and dividend expectation.
- Please turn to page 16.

EEV - European Embedded Value (i)



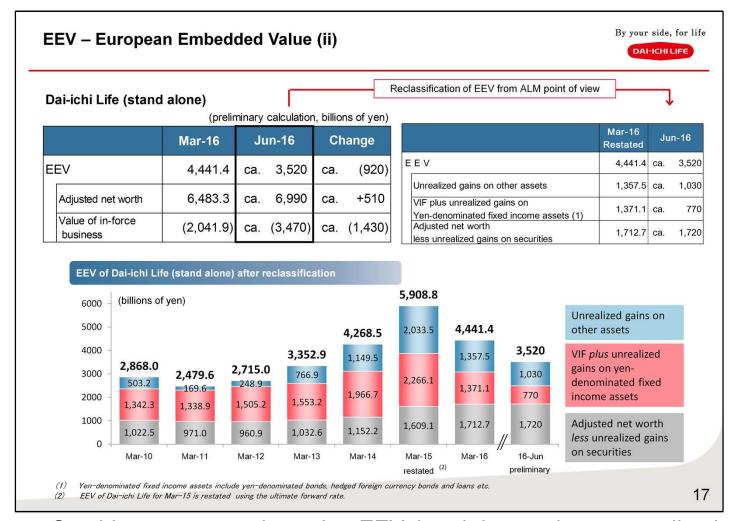
- Group EEV (preliminary calculation) decreased due mainly to lower interest rates
- While the Group maintained an adequate solvency margin ratio on a consolidated basis, in July, Dai-ichi Life issued 2.5 billion of USD perpetual subordinated notes, the largest issuance of its kind among Japanese insurance companies, to enhance its capital base.

EEV of the Group

(preliminary calculation, billions of yen)

| | | Mar-16 | | Jun-16 | | Change |
|-----|----------------------------|-----------|-----|---------|-----|---------|
| EEV | | 4,646.1 | ca. | 3,730 | ca. | (920) |
| | Adjusted net worth | 6,287.3 | ca. | 6,770 | ca. | +480 |
| | Value of in-force business | (1,641.2) | ca. | (3,040) | ca. | (1,400) |

- This slide shows a preliminary calculation of our European Embedded Value (EEV) at the end of June 2016. The EEV calculation is based on policies in force at the end of June 2016 and economic assumptions are also set to reflect the economic environment at the end of June 2016.
- Group EEV was approx. 3.7 trillion yen, a decrease of approx. 920 billion yen compared to March 31, 2016, impacted by lower domestic interest rates.
- As explained earlier in this presentation, in July, Dai-ichi Life issued 2.5 billion USD (approx. 260 billion yen) of perpetual subordinated notes, the largest issuance of its kind among Japanese insurance companies, to enhance its capital base. We will continue to maintain our financial soundness.
- Please turn to page 17.



- On this page, we show the EEV breakdown where unrealized gains are extracted from adjusted net worth and reclassified.
- Dai-ichi Life's adjusted net worth has a negative value due to the current interest rate environment. However, it doesn't mean that our accounting profit is negative, because adjusted net worth includes unrealized gains under our ALM strategy.
- Sum of unrealized gains and value of in-force business is expected to be realized as accounting profit in the future. As you can see in the chart below, their sum has constantly been a positive value.
- Please turn to page 18.

EEV - European Embedded Value (iii)

By your side, for life

| Dai-ichi Frontier Li | re (prelir | ninary c | alculation | i, billions | s of yen) |
|----------------------------|------------|----------|------------|-------------|-----------|
| | Mar-16 | Jur | n-16 | Cha | inge |
| EEV | 303.2 | ca. | 300 | ca. | (10) |
| Adjusted net worth | 183.8 | ca. | 230 | ca. | +50 |
| Value of in-force business | 119.4 | ca. | 60 | ca. | (60) |

| Protective | (preliminary calculation, billions of yen) | | | | | |
|----------------------------|--|-----|------|-----|------|--|
| | Dec-15 | Ma | r-16 | Ch | ange | |
| EEV | 551.2 | ca. | 580 | ca. | +30 | |
| Adjusted net worth | 414.9 | ca. | 350 | ca. | (70) | |
| Value of in-force business | 136.3 | ca. | 230 | ca. | +90 | |

Exchange rate for EEV as of Dec-15: JPY 120.61 to USD 1.00 Exchange rate for EEV as of Mar-16: JPY 112.68 to USD 1.00

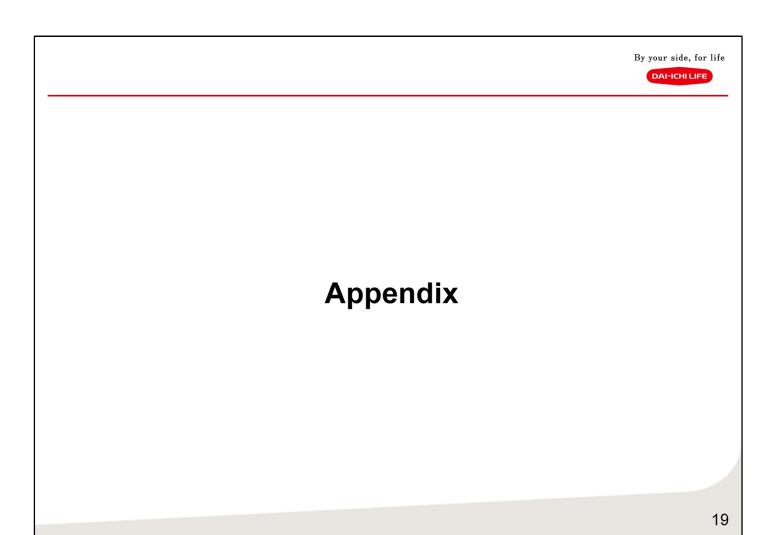
| Protective (in USD) | (preliminary calculation, millions of USD) | | | | | |
|---------------------|--|-----|-------|------|-------|--|
| | Dec-15 Mar-16 | | Ch | ange | | |
| EEV | 4,570 | ca. | 5,100 | ca. | +600 | |
| Adjusted net worth | 3,440 | ca. | 3,100 | ca. | (300) | |
| Value of in-force | 1,130 | ca. | 2,000 | ca. | +900 | |

| <u>T</u> | AL | alculation | n, billior | ns of yen) | | |
|----------|----------------------------|------------|------------|------------|--------|------|
| | | Mar-16 | Jun-16 | | Change | |
| Ε | EV | 267.3 | ca. | 250 | ca. | (20) |
| | Adjusted net worth | 135.9 | ca. | 120 | ca. | (10) |
| | Value of in-force business | 131.3 | ca. | 120 | ca. | (10) |

Exchange rate for EEV as of Mar-16: <u>JPY 86.25</u> to AUD 1.00 Exchange rate for EEV as of Jun-16: <u>JPY 76.74</u> to AUD 1.00

| T | AL (in AUD) | (preliminary calculation, millions of AUD) | | | | | |
|---|----------------------------|--|--------|-------|-----|------|--|
| | | Mar-16 | Jun-16 | | Ch | ange | |
| Ε | EV | 3,099 | ca. | 3,200 | ca. | +100 | |
| | Adjusted net worth | 1,576 | ca. | 1,600 | ca. | +0 | |
| | Value of in-force business | 1,522 | ca. | 1,600 | ca. | +100 | |

- EEV for each Group company is shown on this page. EEV of Daiichi Frontier Life decreased due mainly to the stronger yen, however, Protective and TAL increased their EEV on a local currency basis.
- On September 13, 2016, our president Koichiro Watanabe and other senior management of certain business lines, including overseas group companies, will make a presentation on their management plans. Details will be posted on the website shortly. Please make sure to attend.
- This concludes my presentation.



Appendix – Summary Financial Statements (Dai-ichi Life non-consolidated)

Statement of Earnings⁽¹⁾

(billions of yen)

Balance Sheet

(billions of yen)

| | 100 | | |
|--|----------|----------|---------|
| | 3 months | 3 months | |
| | ended | ended | Change |
| | Jun-15 | Jun-16 | |
| Ordinary revenues | 1,160.0 | 1,022.1 | (137.9) |
| Premium and other income | 725.2 | 637.1 | (88.1) |
| Investment income | 330.7 | 299.7 | (31.0 |
| Interest and dividends | 203.3 | 184.8 | (18.4) |
| Gains on sale of securities | 93.8 | 54.0 | (39.7) |
| Derivative transaction gains | - | 55.5 | +55.5 |
| Gains on investments in separate accounts | 21.3 | - | (21.3) |
| Other ordinary revenues | 104.0 | 85.3 | (18.7) |
| Ordinary expenses | 1,024.1 | 901.9 | (122.2 |
| Benefits and claims | 779.0 | 571.1 | (207.9 |
| Provision for policy reserves and others | 2.1 | 43.5 | +41.4 |
| Investment expenses | 65.5 | 99.6 | +34.0 |
| Losses on sale of securities | 12.9 | 17.1 | +4.1 |
| Losses on valuation of securities | 1.4 | 9.1 | +7.6 |
| Derivative transaction losses | 19.2 | - | (19.2 |
| Losses on investments in separate accounts | - | 26.3 | +26.3 |
| Operating expenses | 93.4 | 97.6 | +4.1 |
| Ordinary profit | 135.9 | 120.2 | (15.7 |
| Extraordinary gains | 0.0 | 1.4 | +1.4 |
| Extraordinary losses | 5.2 | 15.2 | +9.9 |
| Provision for reserve for policyholder dividends | 22.9 | 25.9 | +2.9 |
| Income before income taxes | 107.7 | 80.5 | (27.2 |
| Total of corporate income taxes | 30.8 | 21.1 | (9.6 |
| Net income | 76.8 | 59.3 | (17.5 |

| | | (| |
|---|-----------------|-----------------|---------|
| | As of Mar-16 | As of Jun-16 | Change |
| Total assets | 35,894.9 | 35,863.1 | (31.7) |
| Cash, deposits and call loans | 645.2 | 842.5 | +197.3 |
| Monetary claims bought | 233.2 | 224.5 | (8.6) |
| Securities | 30,250.1 | 29,714.0 | (536.0) |
| Loans | 2,826.0 | 2,789.7 | (36.3) |
| Tangible fixed assets | 1,164.1 | 1,144.7 | (19.3) |
| Total liabilities | 32,791.7 | 32,848.4 | +56.6 |
| Policy reserves and others | 30,635.2 | 30,657.0 | +21.8 |
| Policy reserves | 29,984.2 | 30,025.6 | +41.4 |
| Contingency reserve | 576.0 | 580.5 | +4.5 |
| Reserve for employees' retirement benefits | 377.9 | 380.1 | +2.1 |
| Reserve for price fluctuations | 148.4 | 152.4 | +4.0 |
| Deferred tax liabilities | 138.6 | 87.0 | (51.6) |
| Total net assets | 3,103.1 | 3,014.7 | (88.4) |
| Total shareholders' equity | 1,175.5 | 1,179.0 | +3.4 |
| Total of valuation and translation adjustments | 1,926.6 | 1,834.7 | (91.8) |
| Net unrealized gains (losses) on securities, net of tax | 1,946.9 | 1,827.8 | (119.1) |
| Reserve for land revaluation | (16.4) | (17.6) | (1.1) |

⁽¹⁾ Gains (losses) on investments in separate accounts are offset by provision for (reversal of) policy reserves and accordingly they have no impact on ordinary profit.

(billions of yen)

Change

(107.4)

(41.4)

(119.9)

(102.7)

(185.9)

(185.8)

(0.2)

(4.6)

(21.7)

(21.7)

Appendix -Summary Financial Statements (Dai-ichi Frontier Life)

Statement of Earnings

Net income (loss)

Balance Sheet

(billions of yen)

| | | As of Mar-16 | As of Jun-16 |
|-----|----------------------------|-----------------|-----------------|
| Tot | al assets | 6,132.2 | 6,024.8 |
| [| Cash and deposits | 118.4 | 76.9 |
| | Securities | 5,836.5 | 5,716. |
| Tot | al liabilities | 6,046.3 | 5,943. |
| | Policy reserves and others | 5,948.1 | 5,762. |
| | Policy reserves | 5,941.1 | 5,755. |
| | Contingency reserve | 114.6 | 114. |
| Tot | al net assets | 85.9 | 81. |
| | Total shareholders' equity | 42.7 | 21. |
| | Capital stock | 117.5 | 117. |
| | Capital surplus | 67.5 | 67. |
| | Retained earnings | (142.2) | (163.9 |

| | 3 months ended Jun-15 | 3 months ended Jun-16 | Change |
|--|-----------------------------|-----------------------------|---------|
| Ordinary revenues | 489.0 | 451.3 | (37.6) |
| Premium and other income | 431.7 | 233.2 | (198.5) |
| Investment income | 57.3 | 32.1 | (25.1) |
| Other ordinary revenues | 0.0 | 185.9 | +185.9 |
| Transfer from policy reserves | - | 185.8 | +185.8 |
| Ordinary expenses | 454.6 | 472.3 | +17.7 |
| Benefits and claims | 148.7 | 143.2 | (5.5) |
| Provision for policy reserves and others | 280.6 | - | (280.6) |
| Investment expenses | 1.8 | 313.4 | +311.6 |
| Operating expenses | 21.0 | 14.0 | (6.9) |
| Ordinary profit (loss) | 34.3 | (20.9) | (55.3) |
| Extraordinary gains (losses) | (0.5) | (0.7) | (0.1) |
| Income (loss) before income taxes | 33.8 | (21.7) | (55.5) |
| Total of corporate income taxes | 2.8 | 0.0 | (2.8) |

30.9

(21.7)

(52.6)

Appendix -Summary Financial Statements (Protective Life)

Statement of Earnings (1)(2)

Balance Sheet (1)(2)

(millions of USD)

| | 2 months ended Mar-15 | 3 months ended Mar-16 |
|--|-----------------------------|-----------------------------|
| Ordinary revenues | 1,837 | 2,069 |
| Premium and other income | 926 | 1,366 |
| Investment income | 735 | 598 |
| Other ordinary revenues | 176 | 104 |
| Ordinary expenses | 1,744 | 1,897 |
| Benefits and claims | 1,002 | 1,196 |
| Provision for policy reserves and others | 432 | 317 |
| Investment expenses | 22 | 135 |
| Operating expenses | 114 | 189 |
| Other ordinary expenses | 172 | 57 |
| Ordinary profit | 92 | 172 |
| Total of corporate income taxes | 29 | 56 |
| Net income | 62 | 115 |

| (millions of USE | | | | | |
|--|-----------------|-----------------|--------|--|--|
| | As of Dec-15 | As of Mar-16 | Change | | |
| Total assets | 68,493 | 72,826 | +4,332 | | |
| Cash and deposits | 397 | 354 | (42) | | |
| Securities | 50,843 | 54,774 | +3,930 | | |
| Loans | 7,360 | 7,375 | +14 | | |
| Tangible fixed assets | 113 | 111 | (2) | | |
| Intangible fixed assets | 2,663 | 2,896 | +232 | | |
| Goodwill | 732 | 732 | | | |
| Other intangible fixed assets | 1,915 | 2,148 | +232 | | |
| Reinsurance receivable | 165 | 174 | +8 | | |
| Total liabilities | 63,912 | 67,781 | +3,869 | | |
| Policy reserves and others | 57,893 | 58,691 | +797 | | |
| Reinsurance payables | 244 | 247 | +3 | | |
| Bonds payable | 2,238 | 4,359 | +2,120 | | |
| Other liabilities | 2,409 | 3,011 | +601 | | |
| Total net assets | 4,581 | 5,044 | +463 | | |
| Total shareholders' equity | 5,822 | 5,848 | +26 | | |
| Total accumulated other comprehensive income | (1,241) | (803) | +437 | | |

⁽¹⁾ Disclosed after re-classifying items from Protective Life's financial statements under U.S. accounting standards to conform to Dai-ichi Life's disclosure standards.
(2) The fiscal year of Protective Life ends on December 31. Protective was acquired effective February 1, 2015 and is reported on a one quarter lag.

Appendix -**Summary Financial Statements (TAL)**

Statement of Earnings(1)(2)

(millions of AUD)

| (IIIIIIIIIIII OI AGE) | | | | |
|--|-----------------------------|-----------------------------|--------|--|
| | 3 months ended Jun-15 | 3 months ended Jun-16 | Change | |
| Ordinary revenues | 796 | 913 | +117 | |
| Premium and other income | 690 | 825 | +134 | |
| Investment income | 7 | 66 | +59 | |
| Other ordinary revenues | 98 | 21 | (77) | |
| Ordinary expenses | 768 | 848 | +80 | |
| Benefits and claims | 445 | 554 | +109 | |
| Provision for policy reserves and others | 94 | 91 | (2) | |
| Investment expenses | 56 | 10 | (45) | |
| Operating expenses | 148 | 165 | +16 | |
| Other ordinary expenses | 24 | 27 | +2 | |
| Ordinary profit | 28 | 64 | +36 | |
| Total of corporate income taxes | 0 | 20 | +19 | |
| Net income | 27 | 44 | +16 | |
| Underlying profit | 45 | 40 | (4) | |

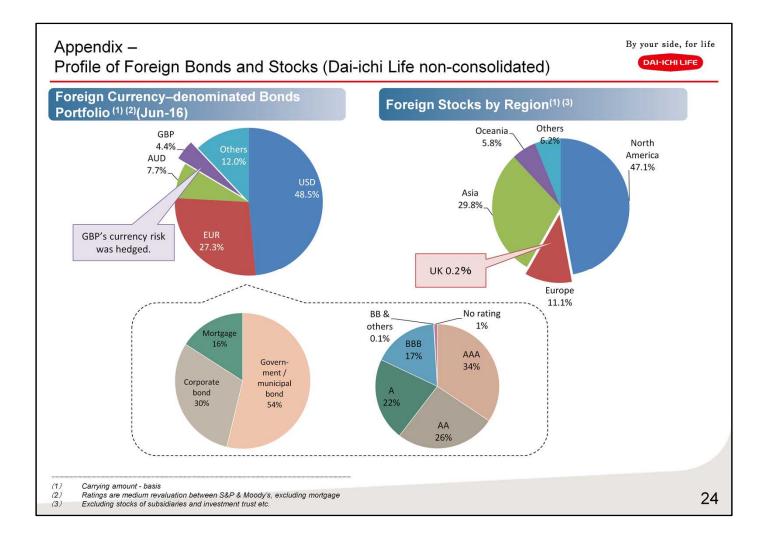
Balance Sheet⁽¹⁾⁽²⁾

(millions of AUD)

| | (IIIIIIIoiis of AGB) | | | |
|-------------------------------|----------------------|-----------------|--------|--|
| | As of Mar-16 | As of Jun-16 | Change | |
| Total assets | 7,043 | 7,083 | +39 | |
| Cash and deposits | 1,358 | 1,371 | +13 | |
| Securities | 2,859 | 2,880 | +21 | |
| Tangible fixed assets | 0 | 0 | (0) | |
| Intangible fixed assets | 1,207 | 1,199 | (7) | |
| Goodwill | 786 | 786 | - | |
| Other intangible fixed assets | 420 | 413 | (7) | |
| Reinsurance receivable | 148 | 165 | +17 | |
| Other assets | 1,470 | 1,464 | (5) | |
| Total liabilities | 4,890 | 4,896 | +5 | |
| Policy reserves and others | 3,491 | 3,536 | +45 | |
| Reinsurance payables | 332 | 312 | (20) | |
| Other liabilities | 978 | 945 | (32) | |
| Deferred tax liabilities | 89 | 101 | +12 | |
| Total net assets | 2,152 | 2,187 | +34 | |
| Total shareholders' equity | 2,152 | 2,187 | +34 | |
| Capital stock | 1,630 | 1,630 | - | |
| Retained earnings | 522 | 556 | +34 | |

Figures for consolidated holding company (i.e., TAL Dai-ichi Life Australia Pty Ltd).

Figures for TAL (excluding underlying profit) are disclosed after re-classifying items from TAL's financial statements under Australian accounting standards to conform to Dai-ichi Life's disclosure standards.



Dai-ichi Life non-consolidated: Sensitivities to Financial Markets

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Sensitivities⁽¹⁾

Breakeven Points(2)

Domestic stocks

Domestic bonds

Nikkei 225 1,000 yen change:

June 2016: \pm 170 billion yen (March 2016: \pm 170 billion yen)

Nikkei 225

June 2016: 9,300 yen (March 2016: 9,400 yen)

10-year JGB Yield 10bp change:

June 2016: ±300 billion yen * (March 2016: ±290 billion yen)

* Available-for-sale securities: June 2016: ±40 billion yen (March 2016: ±40 billion yen) 10-year JGB Yield

June 2016: 1.4% * (March 2016: 1.3%)

* Available-for-sale securities: June 2016: 1.4% (March 2016: 1.4%)

Foreign securities

JPY / USD 1 yen change:

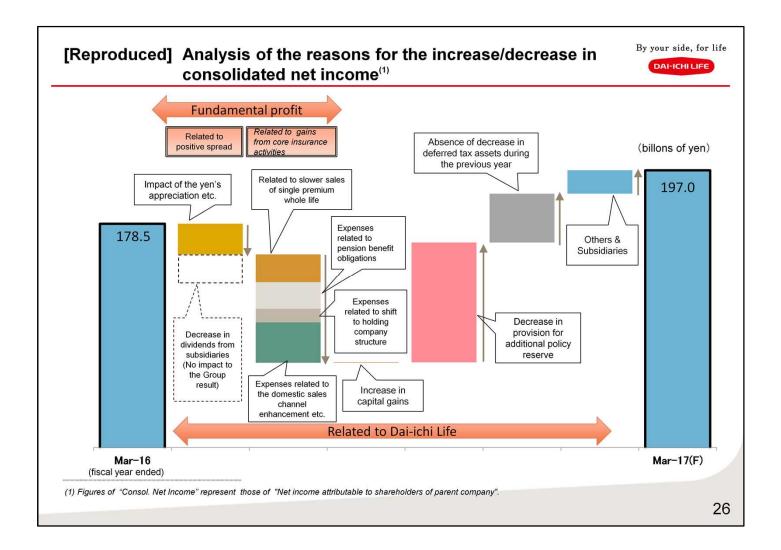
June 2016: ±26 billion yen (March 2016: ±29 billion yen)

JPY / USD

June 2016: \$1 = 103 yen (March 2016: 103 yen)

⁽¹⁾ Sensitivities indicate the impact of fluctuations in the market value of related assets.

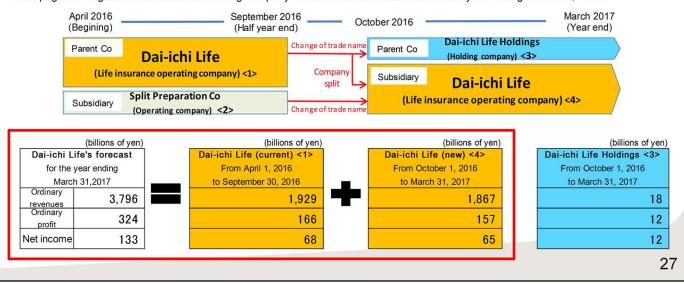
⁽²⁾ Breakeven points indicate assumptions when unrealized gains or losses of the related assets would be zero. Figures for foreign securities are calculated for foreign exchange factors only, based on the JPY/USD exchange rate (assuming all are in USD).



[Reproduced] Disclosure of Dai-ichi Life's Transition to a Holding Company Structure



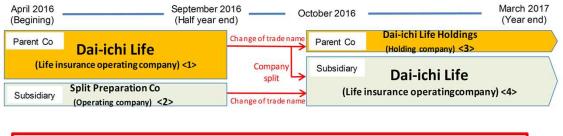
- In this presentation the guidance for Dai-ichi Life as a life insurance operating company for the year ending March 2017 will be the sum of the results from current Dai-ichi Life <1> and Dai-ichi Life as a life operating company after the corporate split <4>. The impact of the results of the Split Preparation Company <2> will be marginal to the consolidated results.
- Dai-ichi Life as a parent company of the Group recognizes dividends received from its subsidiaries and affiliates, among others, in dividend and interest income. After the corporate split, Dai-ichi Life Holdings will hold shares in some of the subsidiaries and affiliates and thus recognize dividends from them. On the other hand, Dai-ichi Life, as a life operating company, will receive less dividends and interest. But there is no impact on a consolidated basis.
- In the ordinary course of business, Dai-ichi Life Holdings will recognize dividend income from its subsidiaries and affiliates, management fees, and holding company operating expenses. The guidance for Dai-ichi Life Holdings for the year ending March 31, 2017 is indicated in column <3> of the tables below.
- See page 28 for guidance on the listed holding company on a non-consolidated basis for the year ending March 31, 2017.

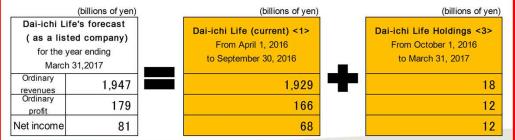


[Reproduced] Guidance for Non-consolidated Listed Entity



- Dai-ichi Life plans to shift to a holding company structure on October 1, 2016 by means of a corporate split. Prior to the split, Dai-ichi Life, as a parent company of the Group, reports consolidated results as a listed entity. On and after the split, Dai-ichi Life Holdings, a successor company, will be the listed entity and will report consolidated results.
- The guidance on the non-consolidated company basis for the year ending March 31, 2017 as a listed entity will be the sum of the results from Dai-ichi Life as a parent company <1> and the results of the holding company <3>.





Investor Contact

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Statements contained herein that relate to the future operating performance of the Company are forward-looking statements. Forward-looking statements may include – but are not limited to – words such as "believe," "anticipate," "plan," "strategy," "expect," "forecast," "predict," "possibility" and similar words that describe future operating activities, business performance, events or conditions. Forward-looking statements are based on judgments made by the Company's management based on information that is currently available to it and are subject to significant assumptions. As such, these forward-looking statements are subject to various risks and uncertainties and actual business results may vary substantially from the forecasts expressed or implied in forward-looking statements. Consequently, you are cautioned not to place undue reliance on forward-looking statements. The Company disclaims any obligation to revise forward-looking statements in light of new information, future events or other findings.