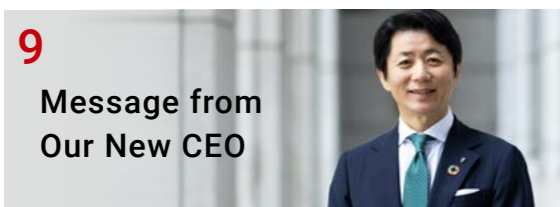


Contents

Introduction

- 1 Contents
- 2 Editorial Policy
- 3 Group Mission
- 5 Group at a Glance
- 7 Our Long-Term Vision and the Road Map to Its Realization

Message



16 Management Team with Diversity

Value Creation

- 17 Value Creation Process
- 19 Capital of Dai-ichi Life Group
- 21 Stakeholder Expectations and Initiatives
- 23 Value Co-Creation Story: Customer
- 25 Value Co-Creation Story: Environment
- 27 Value Co-Creation Story: Society
- 29 Material Issues of the Dai-ichi Life Group
- 31 Expected Future Social and Market Trends

Strategies & Performance

33 FY2021–2023 Medium-term Management Plan (MMP)



- 41 CX Design Strategy
- 43 Vision for CX Design Strategy
- 45 Protection
- 47 Asset Formation/Succession
- 49 Health and Medical Care
- 51 Enhancing Connections
- 53 Overseas Business Strategy

Sustainability & Management Base



- 62 Initiatives to Respect Human Rights
- 63 Addressing Climate Change: Disclosure Based on the TCFD Recommendations
- 71 GFANZ Contribution To International Rulemaking To Address Climate Change
- 73 Human Capital Management Strategies



Governance

- 83 Discussion with Directors
- 89 Corporate Governance
- 91 Knowledge and Experience of the Company's Directors (Director skill matrix)
- 92 The Succession Plan/Developing the Next Generation of Leaders
- 93 Initiatives for Improving the Effectiveness of the Board of Directors
- 95 Officer Remuneration
- 97 Establishment of Internal Control and Its Operation/Compliance
- 98 Risk Management
- 99 IT Governance
- 100 Group Tax Governance/Internal Audits
- 101 Equity Holdings Other Than Those Held Solely for the Purpose of Investment
- 102 Business Management Quality Reform
- 103 Leadership

Data

- 107 Financial and Non-Financial Highlights
- 109 Industry Data
- 111 Our Businesses Worldwide
- 112 Domestic Insurance Business
- 113 Overseas Insurance Business Company Profiles
- 115 Other Business (Asset Management Business)
- 116 Summary of Consolidated Group Business Results
- 117 Financial and Non-Financial Historical Data
- 119 Participation in External Initiatives/ Dialogue with Stakeholders
- 120 Major Awards for the Group's Initiatives
- 121 Corporate and Financial Data
- 257 Glossary of Terms
- 258 Executive officer guarantee

Editorial Policy

Dai-ichi Life Holdings Integrated Report is designed to inform customers, shareholders, investors, and other stakeholders of our efforts to solve social issues through our business and create sustainable value for our Group. In preparing the Integrated Report, we refer to the International Integrated Reporting Framework recommended by the IFRS Foundation, the Guidance for Collaborative Value Creation by the Ministry of Economy, Trade, and Industry, and the Sustainability Reporting Standards by the Global Reporting Initiative (GRI). Through this report, we provide a deeper understanding of the Group's sustainable value creation efforts to realize our vision, "Protect and improve the well-being of all," by introducing our renewed value creation process. This is based on an awareness of risks and opportunities, as well as our efforts to co-create value in cooperation with stakeholders. We will endeavor to systematically summarize financial and non-financial information and communicate the Group's initiatives for sustainable value creation in a clear and comprehensible manner.

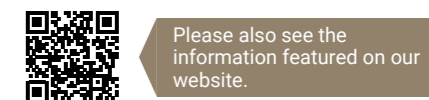
This report constitutes disclosure materials (explanatory documents on business and property status) prepared in accordance with Articles 271.25 and 272.40 of the Insurance Business Act and Articles 210.10.2 and 211.82 of the Enforcement Regulations of the Insurance Business Act.



Disclosure System



Website Information



Aims of the Dai-ichi Life Group

- The Dai-ichi Life Group's Philosophy (Mission, Vision, Values, Brand Message) Medium-term Management Plan "Re-connect 2023"
- <https://www.dai-ichi-life-hd.com/en/about/aims/index.html>

External Evaluation

The Dai-ichi Life Group has been evaluated highly in Japan and overseas for efforts in interacting closely with customers and local communities, and disclosing ESG information through its business activities and social contribution activities.

ESG indices the Dai-ichi Life Group is included in *As of July 2023



*The inclusion of Dai-ichi Life Holdings in the MSCI Indexes and the use by Dai-ichi Life Holdings of the MSCI logo, trademark, service mark, or index name do not represent sponsorship, endorsement, or promotion of Dai-ichi Life Holdings by MSCI or its affiliates. MSCI Indexes are the exclusive property of MSCI. MSCI and the MSCI Index names and logos are trademarks or service marks of MSCI or its affiliates.

Abbreviations of Group Companies

Domestic Insurance Business		Overseas Insurance Business	
DL	Dai-ichi Life	PLC	Protective Protective Life Corporation
DFL	Dai-ichi Frontier Life	TAL	TAL Dai-ichi Life Australia
NFL	Neo First Life	PNZ	Partners Life Partners Group Holdings
ipet	ipet	DLVN	Dai-ichi Life Vietnam Dai-ichi Life Insurance Company of Vietnam
		DLKH	Dai-ichi Life Cambodia Dai-ichi Life Insurance (Cambodia)
		DLMM	Dai-ichi Life Myanmar Dai-ichi Life Insurance Myanmar
		SUD	Star Union Dai-ichi Life Star Union Dai-ichi Life Insurance Company
		PDL	Panin Dai-ichi Life PT Panin Dai-ichi Life
		OLI	OCEAN LIFE OCEAN LIFE INSURANCE PUBLIC COMPANY
		DLRe	Dai-ichi Re Dai-ichi Life Reinsurance Bermuda
		Other Business (Asset Management Business)	
		AMOne	Asset Management One
		VTX	Vertex Investment Solutions

Committed to

well-being

Group Mission

By your side, for life

Under the Group Vision “Protect and improve the well-being of all,” to continue to be “By your side, for life” with our customers and their loved ones, each group company contributes to the well-being of all people around the world, allowing them to lead prosperous and healthy lives with peace of mind for generations to come.



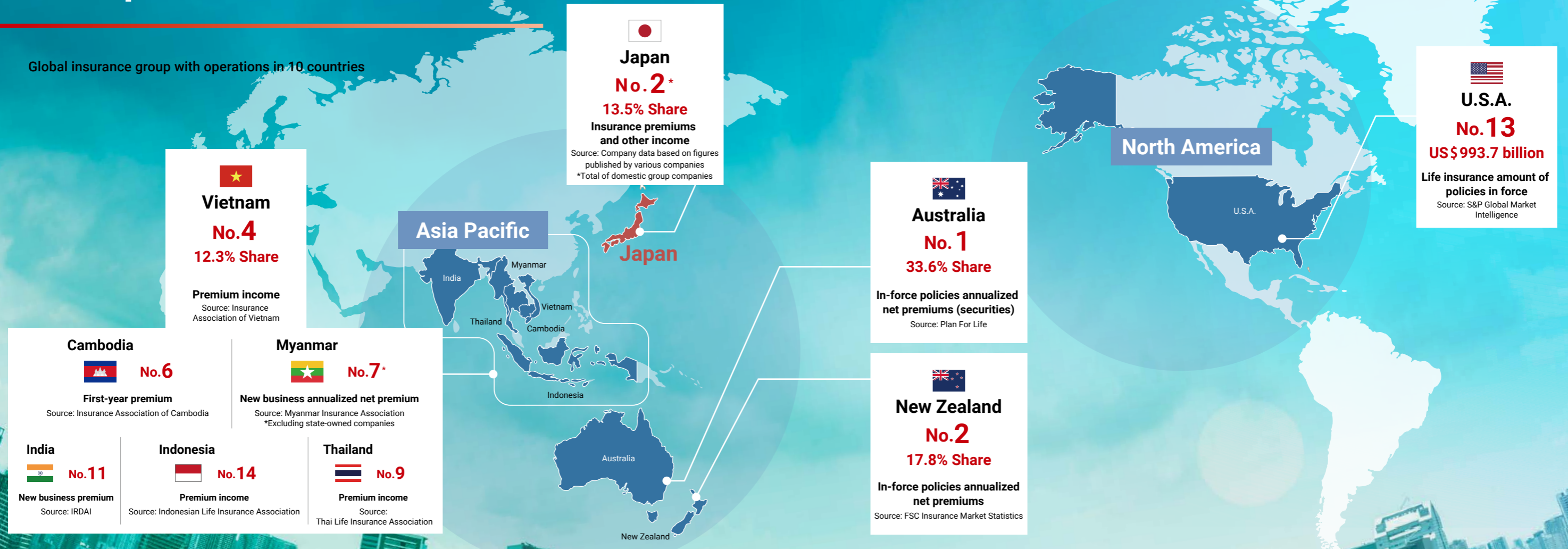
Vision Protect and improve the well-being of all

Values Dai-ichi’s Social Responsibility Charter (DSR Charter)

Brand Message People First

Group at a Glance

Global insurance group with operations in 10 countries



Corporate Value

Market Capitalization ¥2.4 trillion	Group EEV ¥7.3 trillion	Total Shareholder Return (TSR) +37% (March 31, 2021–March 31, 2023)
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Strong and Stable Financial Soundness

Economic Solvency Ratio (ESR) 226%	Consolidated Solvency Margin Ratio 704.1%	Ratings (as of July 31, 2023)		
		Dai-ichi Life Holdings AA- (JCR)	Dai-ichi Life AA AA- A+ (R&I, JCR) (Fitch) (S&P.A.M. Best)	

Group Assets and Profit Scale

Total Consolidated Assets ¥61.5 trillion	Consolidated Net Assets ¥2.8 trillion	Consolidated Ordinary Revenues ¥9.5 trillion	Group Adjusted Profit ¥184.4 billion	Consolidated Net Income ¥192.3 billion	Group Adjusted ROE 5.0%
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Industry Leading ESG Ratings

PRI Won the highest rating of "5" for investment, stewardship policies, and real estate investments	CDP (international environmental NGO) Selected as an A-list company (the highest rating) in a climate change study	DJSI Selected as a constituent of the Dow Jones Sustainability Asia Pacific Index
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Figures are as of the end of fiscal 2022, except where noted

Business Segments and Group Companies

Domestic Insurance Business
Domestic businesses aimed at solving emerging social issues and reforming products and services to align with the trend of digitalization

Overseas Insurance Business
Expansion into nine countries at diverse stages of growth, from developed countries (stable markets) to emerging countries (growth markets and early stage)

Other Business (Asset Management Business)
Providing advanced asset management functions to support asset formation

*1 Non-consolidated subsidiary *2 Equity method affiliates

Our Long-Term Vision and the Road Map to Its Realization

Since going public in 2010, the Dai-ichi Life Group has contributed to the popularization and development of life insurance in many countries, while flexibly responding to diversifying customer needs through life insurance and other services. We will continue to grow, expand and explore new business opportunities while becoming a group that contributes to the well-being of people around the world by providing experiential values.

Protect and improve the well-being of all



Changes in Group EEV

